



January 21, 2022 IUSB Academic Senate

CBAC Update

Jerry Hinnefeld & Mallory Edmondson, faculty CBAC representatives

Executive Committee asked for our perspective on these topics

1. Our sense as faculty members of the current budget situation
2. Any recommendations we might have about the situation
3. CBAC's role in the 21-22 and 22-23 budget cut exercises



Campus Budget Advisory Council

- **Advisory** council to the Chancellor on the strategic direction and priorities of campus budgetary affairs
- Role includes developing *recommendations* for budgetary and fiscal matters
- Membership includes...
 - EVCAA and VCAF as co-chairs
 - 6 deans
 - 2 faculty members
 - 2 members of staff council
 - 2 students
 - 2 vice chancellors
 - Exec. Director of IT
 - Chancellor's Chief of Staff

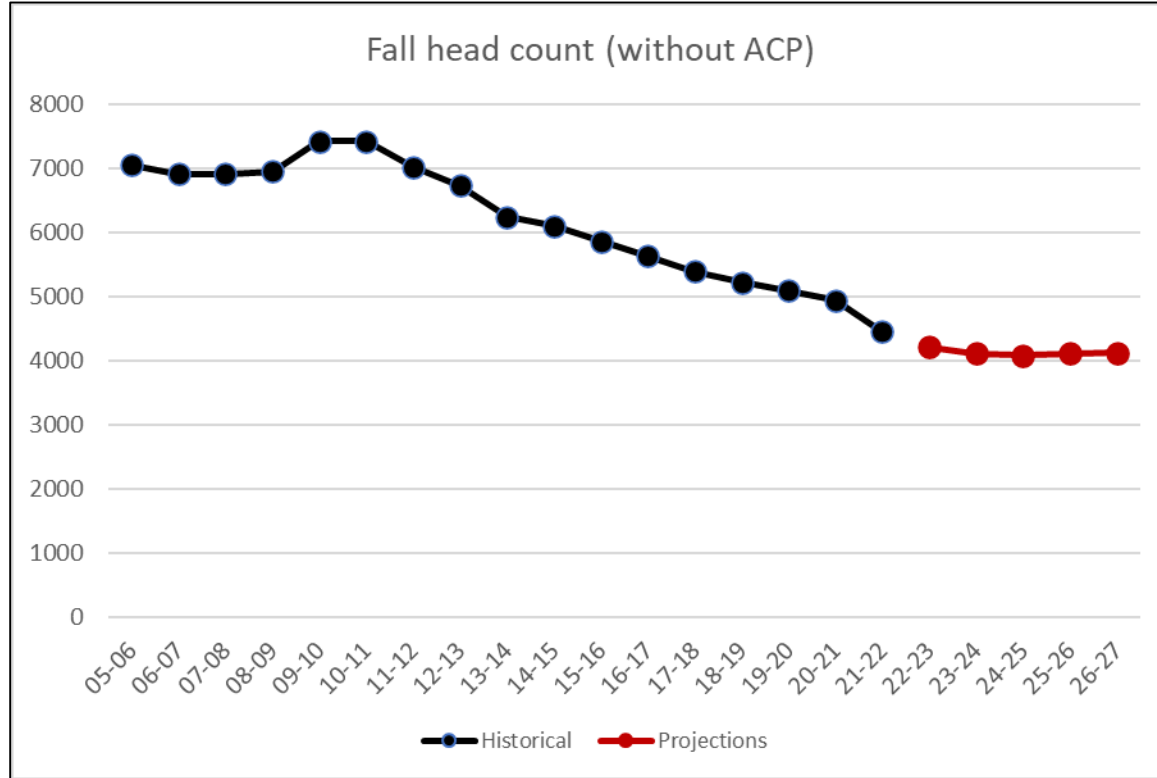
Our role as
faculty
representatives
is to be your
voice at the
table



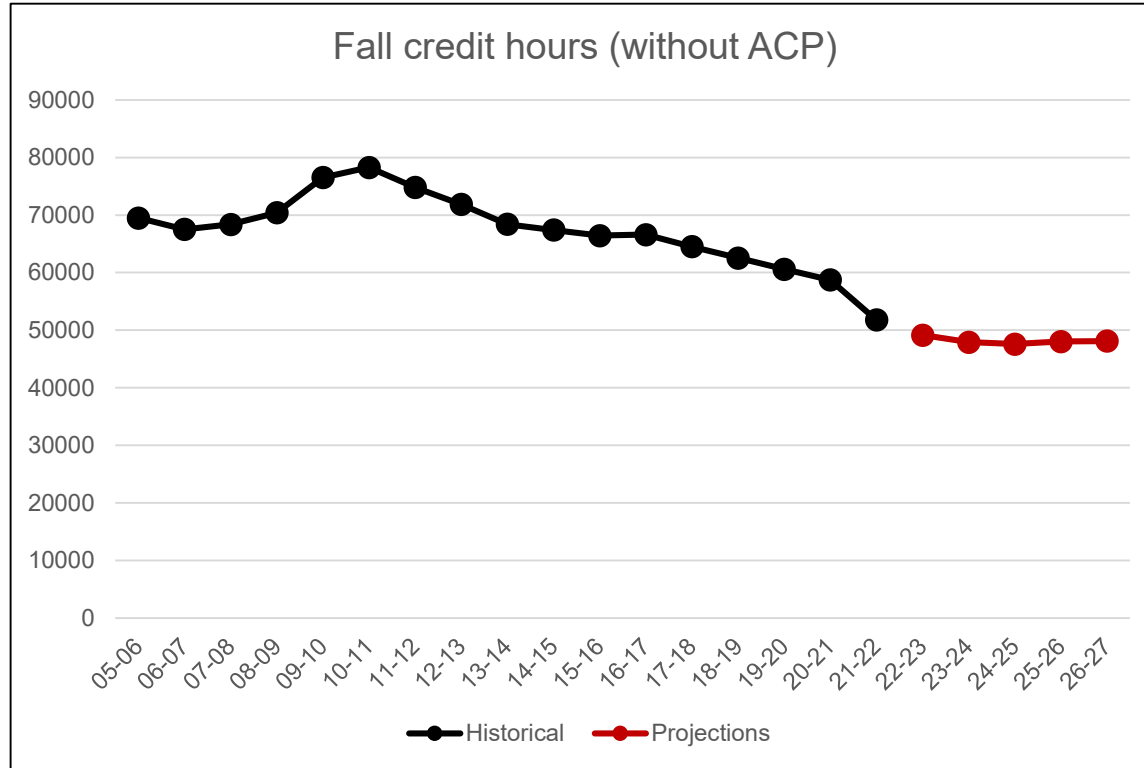
Sense of the current budget situation



Longitudinal Enrollment Trends - Headcount



Longitudinal Enrollment Trends - Credit Hours



Recommendations about the situation

- Enrollment and retention is key
- Communicate your needs
- Education can help to manage budget changes (see strategic plan)
- Creative collaboration across budget units can help manage changes
- Recognize that the campus can't afford the same number of faculty and staff positions we had when enrollment was 40% higher
- Reframe the situation from “cut” to adjusting to fit expenditures



CBAC's role in FY22 and FY23 budget adjustment exercises

- “Report on Budget Principles, Opportunities for Revenue Growth, Expense Control and Budget Reduction Strategies” – October 2020
- Examine recurring under-budgeted expenses
- Offer recommendation regarding use of second 1% of salary pool
- Offer recommendation regarding use of unallocated \$1M



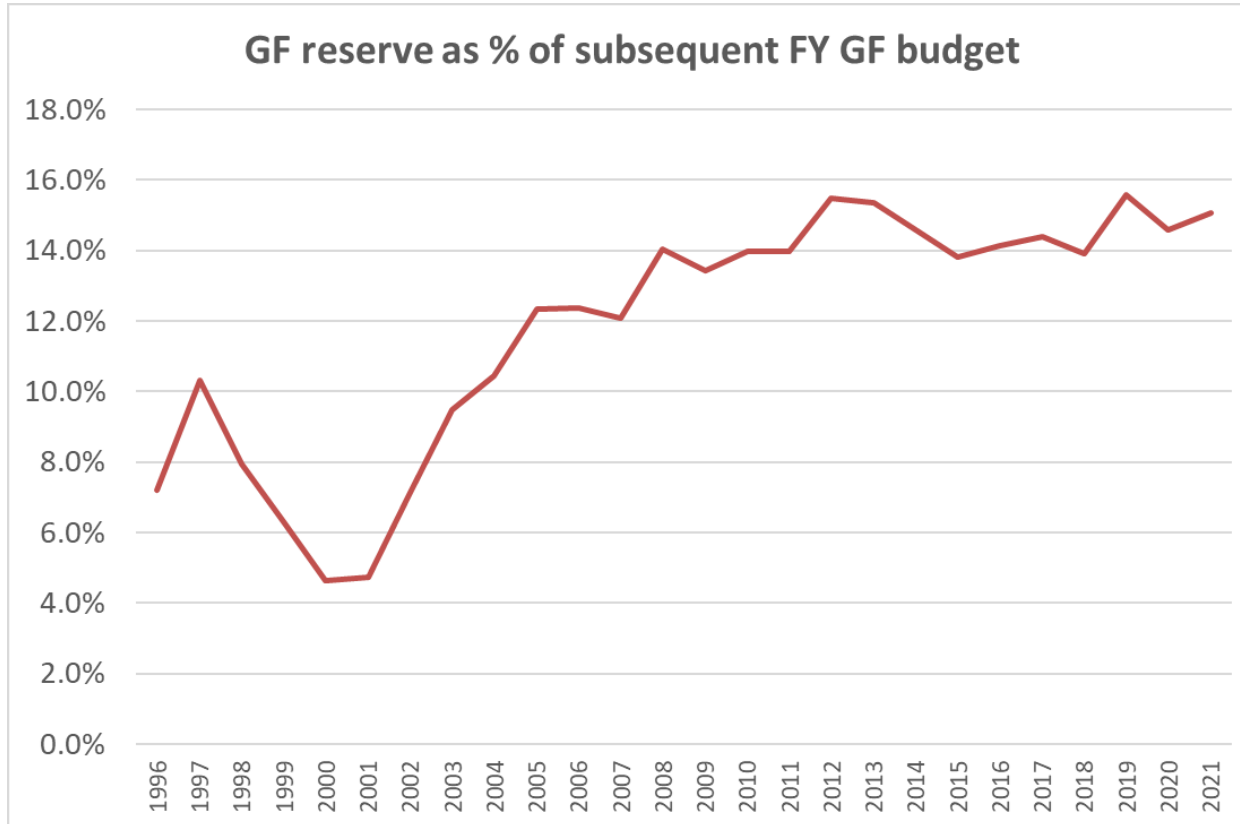
Under budgeted “cash” expenses

\$2,925,000-\$3,425,000 estimated

- Expenses that happen every year
- Not base budgeted
- Seem to find the money to cover the expenses year after year
- Some of these have a direct impact on enrollment and retention, e.g. communication and marketing, financial aid, athletics, and others



General Fund Reserve History



Thank you!

Please communicate with your budget committee representative and/or one of us for your concerns, ideas, and priorities.



INDIANA UNIVERSITY SOUTH BEND