

# IU Kokomo Budget 2008-09

## General Overview of the Budget Process and Parameters

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Chancellor Ruth Person



INDIANA UNIVERSITY  
KOKOMO



## IU Budget Process

- IU Budget Office prepares preliminary enrollment projections
- IU Kokomo reviews estimates and finalizes projection
- IU develops pro forma for each campus
- IU Trustees hold public forum on tuition
- Trustees establish tuition/benefits/salary policy



# Campus Budget Process

- Units develop budget requests
- Units present requests to deans/directors
- Deans/directors present requests to V.C.
- V.C.s present requests to Chancellor's Cabinet & Faculty Senate BA Committee
- CFO enters data and balances budget
- All-campus budget meeting
- Cabinet makes final budget decisions



# Revenue Sources

- Appropriations
- Enrollment change funding
- Student income and fees
- Interest income
- Gifts and grants (not budgeted)
- Auxiliary enterprises
- Designated income
  - Renovations and rehabilitation
  - Grants
  - Financial aid



# Expenses

- Personnel
- Supplies and expense
- Capital expenses
- Renovations and rehabilitation
- Financial aid
- University mandates
- Auxiliary enterprise support
- Mandatory transfers
  - Debt service
  - Administrative assessments



# Campus Budget

	<u>2007-2008</u>	<u>2008-2009</u>
<b>Total budget</b>	<b>\$20,853,654</b>	<b>\$21,599,048</b>
<b>Appropriations</b>	<b>\$10,357,262</b>	<b>\$10,817,455</b>
<i>Not including facility debt fee replacement</i>	<b>\$2,372,955</b>	<b>\$2,629,557</b>
<b><u>Expenses</u></b>		
<b>Compensation</b>	<b>76.2%</b>	<b>76.6%</b>
<i>Benefits</i>	<b>19.6%</b>	<b>20.4%</b>
<b>General expenses</b>	<b>23.8%</b>	<b>23.4%</b>



## **Additional Income 2008-09**

- State Appropriations: \$460,193 (up 4.4%)
  - Inflation: \$205,361
  - Enrollment change: \$89,250
  - Increase in degrees awarded: \$162,000
  - On-time degree completion: \$3,582
- Student Fees: \$269,513 (up 2.7%)
- Other Income: \$15,688 (up 3.3%)
  
- Total Additional Income = \$745,394



## Use of New Income 2008-09

- Compensation: \$652,657 (87.6% of new income)
- Financial Aid: \$9,713
- Supplies and Expenses: \$10,133
- Travel: \$18,176 (Chancellor's Fund)
- Fee Replacement/Debt Service: \$256,602
- Capital: **-\$7,231**
- Reserves: **-\$44,298**
- Mandatory Transfers: \$106,244





## Present Parameters

- University Assessment Increase 6.4%
- University Mandates
  - Retention/Degrees of Excellence
  - Fund Balance Reserve
  - SIS/HRMS
  - Trustee Teaching Awards
  - Life Cycle Funds
  - President's Fund



# Campus Assessment- University Tax

- Total 2008-09 Assessment = \$423,938
- General University Administration—65%
- Specific Project Allocations:
  - VP for Research Administration—21%
  - IU Alumni Association—3%
  - VP General Counsel—1%
  - VP for Information Technology—3%
  - VP for Administration—4%
  - VP for Public Affairs and Government—1%
  - Trustees and Ceremonies—2%



# Campus Assessment/ Intercampus Transfers

- Pooled Benefits
- University Initiatives
- Technology
- Non-employee fee courtesy
- Microsoft Agreement
- 18/20 Program Retirement Funding



# General University Funds

- Base budget items previously utilizing reserve funds:
  - SIS \$219,584
  - Food Services \$30,000 subsidy
  - Childcare \$20,000 subsidy
  - Art Gallery \$12,000 subsidy



# Campus Goals

- Annual fall enrollment of 3,010 by 2011
  - Implementation of strategic plan
  - Enhance regional engagement
  - Improve student recruiting and admissions
  - Improve retention & graduation rates
  - New program development
  - Enhance student engagement and student life
  - Facilities utilization to meet institutional objectives
  - Fundraising in critical areas of campus need
  - Building a culture of assessment and improvement



## Summer Facility Projects

- Classroom Technology—KO175, KO177, KE103, KE112, KE208
- Outdoor lighting improvements
- Parking lot repairs/resurfacing
- Upgrade fire alarm panels
- East Building exterior repairs
- KO112 new desks



## Academic Affairs Request

- Fund strategic management position in business
- Fund three positions in education—one new
- Fund three tenure-track positions in nursing and dean's position
- Fund new fine arts position
- Fund replacement position in English, history, biology, and physics
- Address issues of salary compression and equity



## **Academic Affairs, *cont'd***

- Fund new SPEA faculty position for MPM program
- Raise fine arts lecturers to assistant professor per fine arts degree proposal
- Continue hybrid course development
- Provide additional advising support in Arts and Sciences, Continuing Studies, and SPEA
- Increase travel budgets for faculty





# Student Affairs

- Increase budget for need-based grants and merit scholarships
- Increase travel budget



## Administration and Finance

- Increase budget for Physical Plant to cover continuing need for overtime, contracted maintenance and capital equipment
- Complete development of Office of Campus Safety and Security



# Information Technology

- Increase funding for professional staff development
- Create a fund to support requests from academic departments for technology services
- Budget continuing costs for email, help desk support, and the procession of faculty evaluations
- Develop budget mechanism to fund technology improvements such as wireless network and print management



# External Relations

- Fund new development officer position
- Upgrade vacant media relations position to communications specialist with Web content responsibilities
- Expand scope of Web project to increase functionality
- Increase travel budget



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**Thank You**

**Question and Comments**

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