

**MINUTES
INDIANA UNIVERSITY BOARD OF TRUSTEES
BUSINESS MEETING**

VIRTUAL MEETING VIA ELECTRONIC MEANS

FRIDAY, JUNE 11, 2021

Trustees Present Electronically: MaryEllen K. Bishop, W. Quinn Buckner, Molly C. Connor, Harry L. Gonso, Michael J. Mirro, James T. Morris, Patrick A. Shoulders, Donna B. Spears, Melanie S. Walker

University Representatives Present Electronically: Michael A. McRobbie, Samuel Adams, Trevor Faughty, Debbie Lemon, Tom Morrison, M. Davis O'Guinn, Nasser Paydar, Lauren Robel, John Sejdinaj, Jackie Simmons, William Stephan, Keith Thompson

Other Attendees Present Electronically: Madeline Dederichs, Ky Freeman, Diane Henshel, John Watson, Joe Wert

I. GENERAL BUSINESS

Chairman Mike Mirro called the meeting to order at 11:00 a.m.

1. *Action Item:* Approval is requested for the minutes of the meeting of April 9, 2021 and the minutes of the special business meeting of April 16, 2021.

Unanimously approved on a motion duly made and seconded.

II. CHAIR'S REPORT

1. Remarks from Chairman Michael Mirro

Chairman Mirro gave the following remarks.

"As many of you know, it is a tradition of this board to present Parchments of Recognition to board members who have completed their terms of service. Today we do so again.

Adhering to one of the academy's most treasured protocols, we will proceed alphabetically. Thus, we begin with Trustee Molly Connor who served as our student trustee from 2019 to 2021.

Appointed by Governor Eric Holcomb, Molly served with an abundance of energy and vision. She most recently served as chair of the Student Relations Committee and also served as chair of the recently completed Student Trustee Search Committee. In addition, Molly served as a dedicated member of the IU Presidential Search Committee. Her leadership of the All University Student Association has been commended by all members of that body of student government presidents. Molly has been a strong advocate for the student voice during her tenure on the board. Thank you Molly for your stewardship and commitment to Indiana University.

Next, we salute Patrick Shoulders who will be leaving the board after a stellar tenure of 19 years." Chairman Mirro read a laudatory Trustee Resolution that was unanimously approved by the trustees. Trustee Shoulders said that his tenure on the board has been a wonderful

run. He thanked his family, former Governor Frank O'Bannon who first appointed him to the board in 2002, and all of the alumni who have supported his trusteeship over five elections. He commended IU's students, faculty and staff for their dedication to the institution and to higher education. He also thanked his fellow trustees and President and Mrs. McRobbie for all they accomplished and the lasting legacy they are leaving.

Trustee Bishop said that Trustee Shoulders is deeply committed to everything good about Indiana University and has been an invaluable member of the board. She said that Trustee Shoulders always fought for the underdog and never gave up on their issues. Trustee Bishop continued that you would be hard pressed to find anyone with greater compassion and commitment to IU than Trustee Pat Shoulders.

III. PRESIDENT'S REPORT

1. Remarks from Michael A. McRobbie

President McRobbie made the following remarks.

"Thank you very much, Mr. Chairman. This will be my last report to the IU Board of Trustees as president. It has been an enormous privilege to have served as president of this great university for the last 14 years and to have served in senior positions here for 24 years—more than a third of my life. I am immensely proud of all that has been accomplished over the period I have been in this position. As I have said a number of times, none of what has been accomplished has been the result of the efforts of just one person, and I will make some comments in what follows about the tireless efforts of our faculty, staff and students—and, of course, our current and former trustees—who have been essential partners in all that IU has achieved in recent years.

In expectation of an in-person fall 2021 semester, we recently released the Restart Committee's health and safety guidance for the upcoming semester. This included details about IU's COVID-19 vaccine requirement for all students, faculty and staff on all IU campuses, which is similar to IU's seasonal influenza vaccine requirement.

This decision will allow the university to lift most of the public health restrictions necessitated by the COVID-19 pandemic, such as masking and physical distancing. Classrooms, labs, housing, dining, recreation and other campus facilities will return to pre-pandemic capacities, with no physical distancing required. Classes will be held in person in typical classroom settings. And testing will be at much lower levels than has been seen this academic year.

IU's vaccination requirement—with appropriate exemptions—continues the university's comprehensive science and public health-driven approach to the pandemic, which has been a fundamental feature of our management and mitigation of it on all our campuses. Throughout the pandemic, our paramount concern has been ensuring the health and safety of the IU community. The COVID-19 vaccine requirement will make a "return to normal" a reality for the fall semester.

Students will be required to be fully vaccinated by the time they return to campus or by August 15, whichever comes first. A form for requesting vaccination exemption for medical or religious reasons, or for an online exemption for those not present on or near campus, has been available since the beginning of the month. Exemptions details are included in the form, and exemption requests will be promptly reviewed with responses given within five business days.

I am extremely pleased to report that we are seeing an increase of a few percent a week in the overall rates of vaccination. Hence, we estimate that by the end of the month we will be close to achieving 70 percent compliance with our vaccination requirement by the whole university community, which is a level at which many experts expect herd immunity will be achieved. However, 70 percent is only a floor for us, and our goal is to achieve a much higher compliance level by August 15.

Of course, the more we communicate and promote information about the vaccine requirement and the need for students and others to receive the vaccine, the greater the number of people are who get vaccinated, and hence the safer our campuses can become. Once again then, I urge all students—and all members of the IU community—who have not already done so, to make an appointment to receive the vaccine as soon as possible.

Over the last year of our intensive and all-consuming efforts to keep IU safe from the pandemic as well as open and functioning as close to normal as possible, the need for a more systematic university-wide approach to future public health crises as well as on-going medical and other public health issues, has become clear.

Hence, after extensive consultation with the senior leadership of the university and its medical and public health experts, I am announcing today the establishment of the position of Indiana University Chief Health Officer (CHO). This position will be responsible for leading and coordinating the university's response to major health issues, including public health emergencies such as the present COVID-19 pandemic, and long-term concerns like mental health and wellness. A particularly important role for the CHO will be the identification of emerging health issues where IU can begin to take practical and proactive steps to prevent or mitigate these.

And I am delighted to announce the appointment of Distinguished Professor Aaron Carroll of the IU School of Medicine to this position. Dr. Carroll has been a member of IU's Medical Response Team from the outset responsible for our enormously successful mitigation testing efforts. He has played a major role in our communications efforts concerning our response to the pandemic through his highly popular "Ask Aaron" Webinar and other activities. In this regard, he has done a superb job and with the breadth of his experience and skills he is the perfect person to be the university's first chief health officer.

Of course, thousands have contributed to the success of IU's efforts to defeat the pandemic. I want to take this opportunity again to thank all of our students, the overwhelmingly majority of whom have embraced their responsibilities to comply with our public health policies uncomplainingly and with persistence and seriousness.

I want to thank all of our faculty for the skill and vigor with which thousands of courses were rapidly changed to an online format in difficult circumstances over the last year and for their ready adaption to the challenges of in-person instruction with all of the necessary public health precautions.

And I want to thank again all of our tireless and dedicated staff, without whom we could not have resumed on-campus operations in either instruction or research during the year. This includes our tireless senior administrators; everyone responsible for the massive task of keeping classrooms and public spaces clean; those who advise and support our students on a myriad of topics; those who keep our critical world-class IT infrastructure functioning at peak efficiency; those who have been at the front lines of our testing and public health response; and a host of others.

All of them carried out their responsibilities superbly, and our success in combating the COVID-19 pandemic is due to their collective efforts.

IU's successful and widely known efforts to keep the university community safe and functioning during the pandemic have had a very positive effect on enrolment for the fall semester at the Bloomington campus, along with a number of other factors.

I am extremely pleased to announce that based on present figures, we are projecting that the IU Bloomington campus will see record freshmen enrolment of around 9,300 students for the Fall semester (compared to around 8,000 last Fall semester), smashing nearly all the previous enrolment records for the campus. The beginner class in Bloomington is expected to include a record number of Indiana residents and a record numbers of underrepresented minority students. And international numbers are set to increase again after having declined significantly due to the pandemic. Had it not been for the impact of the mold issue of a few years ago on enrolment on the campus, we expect we would have been able to welcome a beginner class close to 10,000 next semester, and we are very confident that we will achieve this number in the next few years.

Overall enrollment is projected to be 45,000; a record, and four percent growth over last year. Undergraduate enrollment in total is expected to be 35,000 or six percent higher than 2020. We anticipate that nearly 6,000 underrepresented minority students will be enrolled at IU Bloomington in the fall, which would also be a record.

Executive Vice President and Provost Lauren Robel, and all her outstanding and dedicated staff, are to be congratulated on what is expected to be a spectacular achievement this fall.

On other campuses we are seeing some of the effects of the demographic decline on the university-ready student population in the state that I mentioned in my recent State of the University address, as well as, of course, the impact of the pandemic. But though these campuses may see some declines in enrolment, all are on target to meet their budgets.

I am also pleased to announce that, again based on preliminary numbers, we also expect to achieve a new record for external funding for the university of \$960 million for the current fiscal year. If achieved, this will be about a 15 percent increase over last year and set yet another new record. This total depends on the timing of funds IU will be receiving from the Federal Government's Higher Education Emergency Relief Fund. But even if these funds are not received this fiscal year, the level of funding for external research and other activities IU received in Fiscal Year 2021 will be a near record, which is all the more noteworthy in light of the extraordinary circumstances under which IU researchers have worked during the last 15 months due to the COVID-19 pandemic.

This will also mean that in the last 14 years *over \$8 billion* in funding from external sources has been awarded to IU for research and other activities. The enormous success IU faculty have had in competing for sponsored awards is a testament to the extraordinary range and quality of our faculty and students and their work. Their research and scholarship, in turn, results in the generation of innovative new ideas, new intellectual works, and discoveries that cure disease, protect our environment, help secure our nation, grow the economy, and advance art and culture in our communities. This success also points to the substantial impact of the numerous high-quality and productive faculty members recruited in recent years. And we should not forget the vital importance of all of the outstanding staff members, whose excellent work in support of these efforts is a vital part of them.

Finally, Mr. Chairman, I was very pleased to announce earlier this week that former U.S. Senator and Indiana Governor Evan Bayh and former Director of National Intelligence and

U.S. Senator Daniel R. Coats are joining Indiana University at the Paul H. O'Neill School of Public and Environmental Affairs and the Hamilton Lugar School of Global and International Studies, respectively.

Senator Bayh will be appointed to the university as distinguished scholar and executive at large, while Director Coats will serve as distinguished scholar and ambassador at large. They will assume these roles in schools that include some of the country's most respected scholars, educators, researchers, policymakers and professionals.

Former senators Bayh and Coats are two of Indiana's and our nation's most accomplished and distinguished public servants and two of IU's most renowned alumni. Both have had lengthy and productive careers in the public sector, and both have served as bipartisan leaders at the highest levels of government, where they have consistently championed the causes of education, civic responsibility, community service, and global engagement. Both also remain highly influential voices on the most critical issues facing our nation and our world and, as such, will further enhance IU's mission to educate the next generation of leaders to confront our most pressing challenges.

We are extremely pleased to welcome these two prominent Hoosier leaders to IU and look forward to the positive impact they will have on educating our students and further elevating the reputation of the O'Neill School and Hamilton Lugar School.

As I said earlier, Mr. Chairman, this will be my final report to the IU Board of Trustees. I estimate I have given nearly 100 of these, including at the tuition forums. Some of these reports have allowed me to make statements on some of the more difficult and serious issues that have faced the university community during that period. But most have allowed me to illuminate all the immense progress we have made at IU over the last 14 years in our pursuit of our principles of excellence as well as the outstanding achievements of our faculty, students and staff.

As I said in my concluding remarks to my last State of the University address, I am extremely confident that Indiana University is well positioned to leverage the strengths of its schools, its outstanding faculty, the dedication of its staff, its academic centers, indeed, all of its assets, so that it's enormous success over more than 200 years can be sustained and built upon. As I said at the outset, the scale and success of all that has been achieved over the last 14 years has prepared Indiana University well to take the next bold step forward to join the very top ranks of America's greatest universities.

It has been an enormous honor to serve our great university. I am immensely indebted to all my colleagues in the senior leadership of the university, all the faculty and staff, all the alumni and other supporters, and my own personal staff, for all that they do every day that has been so vital to our university's continued success and progress.

In closing, I will again quote my close friend the late Myles Brand, the 16th president of Indiana University and one of its finest, when he said that leading Indiana University is a hallowed trust that one is privileged to have but for a fleeting moment. He went on to say, though, that what was important was to try to leave it a better place when you left it. I hope that when I depart from this role on June 30 that you and others will judge that we left it a better place.

Thank you very much."

IV. FACULTY REPORT

1. Remarks from Diane Henshel, John Watson, and Joe Wert, Faculty Co-Chairs, University Faculty Council.

Former Bloomington Faculty Council President Diane Henshel delivered the BFC report. She presented the status of sustainability resolutions that were first passed at IU East, then passed by the faculty councils of each IU campus, then passed by the UFC last year. She said there are two main target goals of the resolutions. The first is to develop Climate Action Plans for each campus and the university to identify the current status of energy and other resource use, to develop logistically reasonable approaches to minimize or balance or use of these resources. The second goal is to achieve carbon neutrality, as much as logistically possible. Continuing, the UFC goal for the university-wide climate action plan is the end of 2025, while the goals for IUB and IUPUI are the end of 2023. The goal for carbon neutrality for the university is 2040, and 2030 for IUB and IUPUI. She said there is anticipation that parallel goals set by the federal administration will help achieve these goals. The UFC Climate Action Plan task force will have representatives from all campuses and hope to include students and staff. She noted that there are three levels of emissions counted in the accounting for carbon neutrality. The first includes emissions generated directly by our power plants. The second are emissions generated by the energy companies from which we buy energy. The third are all other indirect emissions and it is in this scope IU has the opportunity to generate carbon offsets through things such as planting more trees, buying carbon offsets for business travel, changing purchasing decisions, and conserving energy through more energy and resource-conscious behavior. Prof. Henshel extended appreciation to President McRobbie for his enthusiastic support of the university's sustainable efforts. She also thanked the trustees for their support of these efforts.

UFC Co-Chair John Watson first congratulated President McRobbie on his retirement as president. He said IUPUI is fortunate to have a number of faculty members who concentrate their scholarship or teaching or service in areas related to diversity, equity and inclusion. Last year academic units developed guidelines to give appropriate recognition to those faculty that encompassed DEI in their work. He said the first goal was to consider how each faculty member can and should contribute to activities supporting DEI. The second goal was to provide a way for faculty who were doing significant DEI work to have that work recognized and valued within the promotion and tenure process. After much discussion and work, the IFC proposed changes to IUPUI's promotion and tenure process to incorporate DEI work. The council passed the changes by a vote of 75-5. Prof. Watson believes this will have a positive effect on IUPUI and its reputation. Concluding, he said this represents an excellent example of shared governance.

Next, co-chair Joe Wert presented on behalf of the regional campuses. He began by thanking President McRobbie and his administration for recognizing the great work of IU's regional campuses and for instituting the Regional Faculty Council. He said he and his colleagues look forward to working with President-Elect Pam Whitten and interim Executive Vice President for University Academic Affairs Sue Sciame-Giesecke. Prof. Wert shared that his colleagues are very much looking forward to the full re-opening of campuses in the fall. Continuing, each campus is identifying action items for their climate action plans. He noted that faculty at IU Southeast and IU Kokomo recently received national awards from the American Democracy Project.

Trustee Spears thanked the co-chairs for their service and assistance with questions that she has posed.

Chairman Mirro invited Chancellor and Executive Vice President Nasser Paydar to comment on the appointment of Dr. Tandra Jackson as the Dean of the School of Education at IUPUI. EVP Paydar said Dean Jackson is a well-known expert of urban teacher education. She is currently the principal investigator of a large grant from the Indiana Department of Education providing cultural competency training to over 300 schools across the state. She served as chair of the Department of Urban Teacher Education and in 2019 was appointed interim dean. He stated Dean Jackson has forged strong external partnerships with Indianapolis Public Schools and the Indiana Department of Education that have enhanced the school's reputation. He said she has also stabilized the school's budget and cultivated a strong collaborative relationship with IU Bloomington School of Education Dean Stacy Morrone. Dean Jackson thanked EVP Paydar and the board for the appointment and she looks forward to leading IUPUI's School of Education.

Next Provost and Executive Vice President Lauren Robel announced the appointment of Stacy Morrone as the Dean of the IUB School of Education. EVP Robel said Dean Morrone is a true visionary. She served as Executive Director of the Center for Teaching and Learning Technology while Dean of Technology at IUPUI. She noted that Dean Morrone established the MOSIAC Initiative which supports iterative classroom design and research at IUB on pedagogical approaches to new learning spaces. EVP Robel said she is grateful for Dean Morrone's inspired leadership of the iu.edu resource. She said due to her work, IU was ahead of most all universities in the US when the disruption of the pandemic occurred. Dean Morrone said during her term as interim dean, the school has been focused on ways to grow the school. She noted the committed relationship she has with Dean Jackson to work on P-12 priorities and are working on an infographic for the state's superintendent of schools. She said she is grateful for the work of former school deans, the faculty and the staff and the tremendous support of Provost Robel.

EVP Robel announced the appointment of Feisal Amin Istrabadi, to the Michael A. and Laurie Burns McRobbie Professorship in Global Strategic Studies, and Professor of Central Eurasian Studies, with tenure, beginning July 1, 2021. Professor Istrabadi graduated from the Maurer School of Law then was tapped to work with the transitional government of Iraq to serve as the drafter of the country's constitution. She said he was later made Iraq's ambassador to the United Nations. Eventually he was recruited to return to IU to work in the Center of Constitutional Democracy at the Maurer School. Trustees expressed appreciation for this important appointment.

V. REPORTS AND PRESENTATIONS

1. Finance, Audit and Strategic Planning Committee

Chair Melanie Walker called the meeting to order. Vice President and Chief Financial Officer John Sejdinaj spoke of the university's budget process which includes budget planning priorities, the COVID financial impact and stimulus funding, budget planning parameters, and the final adoption of the fiscal year 2022 operating budget. He shared budget planning priorities which include a continued focus on the safety of students and employees; maintaining fiscal health while funding academic, research and student programs; \$94 million in budget reductions in FY21 are permanent; and stewardship of stimulus funds to maximize student support and reimburse COVID related expenses/revenue losses. Sam Adams, Associate Vice President for Budget and Planning spoke to the impact of COVID and stimulus funds. After various COVID relief funds are instituted, operating losses and COVID expenses exceed institutional funds by \$170 million, FY20 through FY22. Budget planning assumptions on tuition and fees are that resident undergraduate increases for FY22 and

FY23 are at or below the Indiana Commission for Higher Education recommendation (0%-1.45%). Non-resident undergraduate increases range from 1.5% to 2.5% and vary by program. AVP Adams shared state appropriation information. In FY21, the state operating appropriation was reduced 7% or \$30 million. In FY22 the appropriation was restored to originally appropriated FY21 levels and no performance funding formula (PFF) was applied. Continuing, in FY23 PFF is applied at 7% however the IUB appropriations was reduced by \$3 million. He noted that due to the high performance of graduation rates at IUB, there is a consequence in achieving the goals of PFF, thus this funding has been reduced. The university along with Purdue are working on how to correct this issue. AVP Adams said all line items have been held flat except dual credit, there is no funding for new capital projects, there is \$8.1 million in cash funding for regional campus deferred maintenance in FY23, and renovation and rehabilitation (R&R) funding is held flat at the last biennium's appropriation of \$28.7 million over two years. Continuing, compensation assumptions are a 1% mandatory increase for appointed faculty and staff, up to an additional 1% permitted depending on available resources, \$15 per hour minimum wage for all appointed faculty and staff, and to address compression, employees earning \$15-\$17 per hour and 3 years of service may receive up to \$500 in additional increases. The average compensation increase will be 1.5%. AVP Adams presented a budget overview and fund summary of \$4 billion. This is composed of medical practice funds, general funds, auxiliary enterprise funds, contracts and grants, and designated and other restricted funds. Trustee Morris commented on the increase in student aid over the past several years. VP Sejdinaj said there has been a 37% increase in this aid over the last 5 to 6 years and has been a priority in budgeting. He said student debt continues to decline and that IU is ranked 7th lowest in the Big Ten in net tuition. President McRobbie remarked that student financial aid through philanthropic support has been a top priority in the recently completed For All Bicentennial Campaign and previous campaigns.

The budget was approved unanimously.

President McRobbie presented the President's Medal for Excellence to VP/CFO Sejdinaj and Vice President General Counsel Jackie Simmons. This is the highest award an IU president can bestow. Both Vice President's thanked their hard working staff and colleagues at IU.

2. Student Relations Committee

Chair Molly Connor invited Provost Lauren Robel to introduce committee presenters. She was pleased to introduce Vice Provost for Student Affairs and Dean of Students Dave O'Guinn. Dean O'Guinn said the Division of Student Affairs has a strategic focus as a partner in student success. This focus includes caring for students and engagement, keeping students safe and healthy, and to be an inclusive community. He said one of the most vital resources on campus is Counseling and Psychological Services, CAPS. Services include individual and group counseling, 24/7 crisis intervention, psychiatric services, skills-based workshops, support groups, outreach and prevention programs, and consultation/training/support for faculty and staff. He commented on "WellTrack" mental health resource introduced in 2019. It provides interactive, self-help technology with a suite of tools and self-guided courses in incorporate aspects of Cognitive Behavioral Therapy. Dean O'Guinn shared information on The Care Team which is led by the Dean of Students Office and is a designated, centralized referral point where behaviors of concern (both physical and emotional) are referred in support of student health and safety. This cross-functional collaboration works with faculty, staff and students across campus to support students in distress. Continuing, the Office of Sorority and Fraternity Life was formed during the 2018-2019 academic year to increase support for sororities and fraternities. The office provides to 8,000 members services such as alcohol and drug prevention and harm

reduction workshops, event monitor training, hazing prevention workshops, and social events policy and requirements. Dean O'Guinn commented on the Confidential Victim Advocates program that is a central point of contact for students dealing with the impact of physical or sexual misconduct. He spoke of the Crimson Cupboard, in 2021 over 38,000 pounds of food were distributed which equaled 32,000 meals, and 1,425 individuals were served. Next he addressed campus programming to address diversity, equity and inclusion. In 2019, the Division partnered with the Office of Diversity, Equity and Multicultural Affairs to establish a Director of Bias Response. The director immediately responds to all community reports of bias incidents. In the fall of 2019, again working with Vice President James Wimbush of DEMA, the Deans Advisory Council on Diversity, Equity and Inclusion was created to learn more about the experiences of our underrepresented students. Continuing, in 2018 the Student Involvement and Leadership Center was created to focus on creating spaces and experiences that cultivate a sense of belonging and build community, fostering student growth and learning, and facilitating community engagement.

Provost Robel announced the Student Health Center is working to develop a plan that allows for most all student insurance to be accepted in the fall. In 2022, there will be a transitional program to establish an unlimited meal plan so students need not worry about running out of meal points. Trustee Buckner asked about the composition of Dean O'Guinn's staff and he said that there are two Latinx and CAPS is led by a Black woman. Trustee Shoulders asked what the vision is for the Greek system. Dean O'Guinn replied that there is not enough being done in big picture discussions with his colleagues in higher education. He noted that Greek housing leadership is now composed of sophomores rather than seniors which creates a vacuum in leadership. Trustee Shoulders asked if we should consider requiring on campus living for both freshmen and sophomores and Provost Robel replied that there is insufficient housing available for both classes. Chair Connor thanked Dean O'Guinn for his tireless service.

Next Provost Robel introduced Ky Freeman, president of IU Student Government and Madeline Dederichs, vice president. The students presented on reimagining a new normal for this coming fall on campus. First they provided an overview of the organization which includes 3 branches of governance and 145 members. President Freeman spoke to the effects of COVID with regards to mental health support and Zoom accessibility. He said the ease and convenience of joining a video call exacerbated both positive and negative side effects. Social justice activities played a key role in student life with over 4,000 students attending 9 protests over the past academic year. President Freeman said students have expressed safety concerns as a result of IU's withdrawal of COVID-19 mandated vaccination documentation and frequently changing guidance. There is also expressed concern with an increase in tuition in both undergraduate and graduate populations, growing food insecurity and the lasting impacts of the pandemic. He did comment that the \$15 per hour minimum wage is essential for a valuable college experience. Trustee Shoulders expressed his appreciation for the student activist work that is being done. The trustees thanked the student government leadership for their presentation and work.

3. External Relations Committee

Chairman Harry Gonso turned over the floor to President McRobbie who presented the Medal for Distinguished Service to Board Secretary Debbie Lemon. This award is a recognition of sustained distinction in administrative work over an extended period of time.

Vice President for Government Relations and Economic Engagement Bill Stephan introduced the government relations update, focusing on the recently concluded state legislative session. Associate Vice President for State Relations Trevor Foughty gave a quick overview

of the budget session. COVID protocols made interacting with legislators directly more difficult, there were limits on bill filing and committee time which meant fewer bills were introduced, IU tracked 20-25% of all bills at the start of the session, there were fewer K-12 related bills and more bills on public safety and public health. He also noted technically the session is not over and remains open until November. AVP Foughty commented on several higher education related bills such as free speech on college campuses and student conduct hearings, which ultimately failed to move forward. A catch-all education bill that became law requires the Indiana Commission for Higher Education to prepare three reports on university cost controls, free speech on campuses, and protection from foreign malfeasance. Regarding the state budget bill, the first year of the biennium budget funding was restored to FY21 levels after a 7% cut in 2020, and the second year funding has a 2% increase. He said IUPUI had the biggest gains and biggest increases in funding of any university campus under the Performance Fund Formula (PFF). He noted that IU East had the second largest funding increase and IU Kokomo and IU Northwest will see more than a 2% increase. AVP Foughty shared there will be a study of the PFF in the Interim Committee of Fiscal Policy. Continuing, line items were held flat at FY21 levels and there was no priority higher education capital included in the budget however IU will receive some stand-alone capital funding for regional campuses. He added that the R&R formula was maintained and the State Budget Committee was given authority to authorize and appropriate federal dollars for capital. Speaking to public health legislation, one bill requires the State Department of Health to conduct a study of the public health system in Indiana and IU will be poised to assist with this study. Another bill codified many of the telehealth provisions made by Governor Holcomb's Executive Orders over the past year. He said IU worked to incorporate all of IU's health science schools and faculty members before it became law. Trustee Connor asked how the state views IU's added value that came to the forefront during the pandemic. AVP Foughty said Dean Halverson, Fairbanks School of Public Health, released a report on the state's public health that has been largely shared. The state is also looking to schools such as IU to assist in studies on labor market concentrations and indirect cost recovery regarding the move away from coal to other forms of energy generation. Trustee Shoulders inquired if there were any Critical Race Theory bills submitted, there were none.

VP Stephan addressed the \$500 million Regional Economic Legislation that is to promote regional economic development growth, in particular quality in-place initiatives. Indiana qualifies for \$50 million in grants and the state is looking to see that the public funding is highly leveraged. He said our regional campuses will be very involved in these efforts. President McRobbie asked VP Stephan to speak to the recently passed federal legislation, the United States Innovation and Competition Act which was co-sponsored by Indiana Senator Todd Young. This \$100 billion legislation will focus on research, particularly in the sciences and technology. There are plans to create new regional technology centers across the country and particularly in the Midwest and Southern states. \$10 billion will be used to make strategic ideas in areas such as artificial intelligence, quantum science, machine learning, and STEM disciplines. This bill now heads to the House for the counterpart bill known as the National Science Foundation for the Futures Act. He said there is some bipartisan support in both chambers that we hope will result in a significant investment in technology.

4. Facilities and Auxiliaries Committee

Chair Donna Spears invited Vice President for Capital Planning and Facilities Tom Morrison to present a status report on current projects. VP Morrison provided updates on IUB projects including the Walnut Grove Center and the McNutt Dining Renovation, Luddy Center for Artificial Intelligence, the Ferguson International Center, the Eskenazi School of Art, Architecture + Design, and the IU Museum of Archaeology and Anthropology and the

McCalla School renovations. The IUPUI Ball Resident Hall renovation is scheduled to be ready for fall student move-in, the Health Sciences Renovation will be completed in April 2022, and the Bryce and Ott buildings renovation will be completed this fall.

VP Morrison provided a construction market update. He said we have yet to experience delays in receiving construction materials and we locked in pricing at the beginning of contract negotiations so we have not been impacted by significant increases in the market. The labor shortage is greater now than before the pandemic. Trustee Walker inquired about when he estimates costs coming down for materials. VP Morrison anticipates it will be 6-9 months as inventory increases however the labor shortage is unknown as to a return to normal.

Continuing, VP Morrison presented the 2021-2022 Repair and Rehabilitation Plan for approval. He reviewed the process for creating the plan which includes assessment, consistent and reliable R&R funding, a steady reduction in deferred maintenance, and gradually moving toward a preventive maintenance model rather than reactive. He spoke to the deferred maintenance backlog. He said this totaled more than \$1 billion in 2010. IU has a spending goal of 1-1.5% to total building asset value per year. In utilizing both state and university funding, we have successfully eliminated nearly 90% of the backlog. He said all smaller deferred R&R concerns have been eliminated and the majority of the remaining deferral needs are tied to the older IU School of Medicine facilities at IUPUI and two buildings at IUB. These facilities will be renovated in the coming years as funding, occupancy, research and space updates warrant. He said this R&R program also was developed with the ability to prevent deferred maintenance from re-occurring in the future. President McRobbie remarked that it has taken incredible work to reduce this backlog to less than \$1 million over this period of time and thanked the trustees for their support. Trustee Mirro expressed concern about R&R for medical school labs. VP Morrison said most of the work in the future will be on academic buildings rather than labs, labs have been well attended. Trustee Morris requested that former trustees be advised of the R&R decrease since 2010. Trustee Shoulders noted that a student R&R fee that was implemented was a key driver in the revenue stream needed to address the backlog. Trustee Walker asked if the 1-1.5% spend is an acceptable practice in the industry. VP Morrison said this is a standard percent in higher education. He noted that we build buildings to last longer than conventional private sector building. The plan was approved.

Next VP Morrison requested approval of the demolition of three apartment buildings that were built circa 1955 and 1957. He said the Evermann, Banta and Nutt Apartments at IUB are slated for demolition per the Bloomington Campus Housing Capital Plan. He said the buildings have accumulated significant deferred maintenance making the cost of renovation not feasible. Trustee Gonso asked about the plan for replacing these demolished buildings. VP Morrison said there is one building in the planning phase and there are other married housing options still on campus. The request for demolition was approved.

VP Morrison presented a historical data review during President's McRobbie's leadership. He highlighted academic transformation through renovation and repurposing of buildings such as Franklin Hall, Kirkwood Hall, and Swain West and East Halls at IUB. Instructional spaces have increased by 10% over the period of 2008-2018. Continuing, utility spend per gross square foot has only increased by .19% on an annual basis. Regarding utilities efficiencies, over \$39 million in accumulate savings has occurred since FY21. He shared that IUB greenhouse gas emissions have been reduced by 38% since 2010. VP Morrison highlighted the reasons for these cost savings such as extensive R&R investments, more efficient systems, a switch to natural gas as well as a reduction in the cost of natural gas, reduction in consumption, and building towards LEED certifications. He concluded with a retrospective

of construction since 2007 on all IU campuses. President McRobbie thanked VP Morrison for the overview of these projects. He said what motivated these investments was the realization that if IU wanted to compete with the higher echelons of member Big 10 institutions and others, there had to be a concerted investment in the right academic programs and facilities. He said with current new federal funding, there will be a massive amount available, either directly or indirectly, for research. A large portion of the projected \$250 billion will go to well established research enterprises. He said we will be unable to participate unless our facilities are at their highest levels of productivity.

VP Morrison concluded by sharing pictures of a limestone bench in honor of retiring Trustee Pat Shoulders, located in Dunn's Woods across from Lindley Hall. This is a gift on behalf of members of the IU Board of Trustees.

VI. COMMITTEE ACTION ITEMS

1. *Action Item:* Approval is requested for all action items recommended by the standing committees and those included in the appendix to the agenda.

Unanimously approved on a motion duly made and seconded.

VII. AWARD OF DEGREES

1. *Action Item:* Approval is requested for the awarding of degrees as of April 30, 2021 and May 31, 2021

Unanimously approved on a motion duly made and seconded.

VIII. OLD BUSINESS

No business

IX. NEW BUSINESS

Chairman Mirro read a laudatory Trustee Resolution in honor of President McRobbie for his service to Indiana University for over 24 years, 14 as the 18th president.

1. *Action Item:* Approval is requested for a laudatory Trustee Resolution in honor of President Michael A. McRobbie per the appendix to the agenda.

Unanimously approved on a motion duly made and seconded.

Chairman Mirro shared new titles for First Lady Laurie Burns McRobbie:

For Laurie Burns McRobbie, a change in title from Associate to the President to First Lady Emerita, with the additional titles of Adjunct Professor of Informatics, Computing and Engineering, IU Bloomington, Adjunct Professor in the Lilly Family School of Philanthropy, IUPUI, and University Fellow, effective July 1, 2021.

Next, Chairman Mirro presented the University Medal to President and Mrs. McRobbie.

"Created in 1982, the University Medal is the highest award Indiana University has to give. It is awarded at the recommendation of the president and with the approval of the IU Board

of Trustees. It has only been given to 20 individuals so today marks the 21st and 22nd time the medal has been awarded.

In each case, the recipient has transformed the face of the university through extraordinary and historic contributions. The form of this award, authorized by the Trustees, is an 18-karat gold medal bearing the Indiana University seal. Accompanying the medal is an official university parchment that reads:

"Indiana University gratefully recognizes the outstanding contributions of Michael A. McRobbie, by bestowing upon him the University Medal and Indiana University gratefully recognizes the outstanding contributions of Laurie Burns McRobbie in recognition of extraordinary achievement, visionary leadership, and unswerving commitment to the public good. Given this eleventh day of June, two thousand twenty-one in Bloomington, Indiana."

And so, by virtue of the authority vested in me by the Trustees of Indiana University, in gratitude for their extraordinary service to the university, I am privileged and honored to name Michael A. McRobbie and Laurie Burns McRobbie as recipients of Indiana University Medal.

Would everyone please help me thank Michael and Laurie for their innumerable contributions to Indiana University with a round of applause."

President McRobbie shared his most grateful thanks to Chairman Mirro and the board for the enormous honor. He also thanked them for his appointment as University Chancellor, especially given its distinction in the ranks of Herman B Wells and Ken Gros Louis as the only other named University Chancellors. He said if he can only accomplish a small fraction of what President Wells accomplished in that role, it will be very rewarding.

Laurie Burns McRobbie thanked trustees for the bestowal of titles and the University Medal. She will continue to serve the university as an alumna. She said that when she first came into the role of First Lady she was ready to shift gears in her career. She said this has been the luckiest times of her life in fulfilling this role and awakened what has always been a deep sense of mission. Concluding, she thanked President McRobbie as her greatest supporter and champion.

The trustees collectively congratulated and thanked both President and Mrs. McRobbie.

X. NEXT MEETINGS

August 12-13
Indiana University Bloomington
Bloomington, IN

XI. ADJOURNMENT

XII. APPENDIX – ACTION ITEMS

Indiana University Board of Trustees
Business Meeting

VIRTUAL MEETING VIA ELECTRONIC MEANS

Friday, June 11, 2021
11:00 a.m. – 12:00 p.m.

I. CHAIRMAN’S REPORT

1. Action Item: Approval is requested for the following laudatory Trustee Resolution.

RESOLUTION OF THE TRUSTEES OF INDIANA UNIVERSITY HONORING PATRICK A. SHOULDERS

WHEREAS, the Trustees of Indiana University wish to express their sincere appreciation to Trustee Patrick (Pat) Shoulders for his long-serving commitment to Indiana University; and **WHEREAS**, Trustee Shoulders has served on the board from 2002-2021, served as Vice Chair of the Board of Trustees for 12 of those years, served as Chair of the Academic Affairs Committee, the Finance, Audit and Strategic Planning Committee, and the External Relations Committee; and

WHEREAS, he graduated from IU in 1975 majoring in English then received his Juris Doctorate Magna Cum Laude from the McKinney School of Law in 1978, and serves as a partner in the law firm of Ziemer, Stayman, Weitzel & Shoulders in Evansville; and

WHEREAS, he unceasingly served IU in numerous volunteer capacities including President of the Indiana University National Alumni Association, Director of the IU Foundation, Director of the IU Varsity Club, Director of the IU Center on Philanthropy, and President of the IU College of Arts and Sciences Alumni Board; and

WHEREAS, for his immense service and commitment to his community, his state and his university, he received awards of highest distinction including the Sagamore of the Wabash, the Maynard K. Hine Medal, the Sigma Nu Herman B Wells Leadership Award, and the Distinguished Barrister award from the Indiana Lawyer Leadership in Law;

NOW, THEREFORE BE IT RESOLVED that the Trustees of Indiana University honor the legacy of Patrick A. Shoulders for his tireless leadership, community engagement, philanthropic spirit and his genuine love for his alma mater.

Unanimously approved on a motion duly made and seconded.

II. FINANCE, AUDIT AND STRATEGIC PLANNING COMMITTEE

1. *Action Item:* Approval is requested for the fiscal year 2022 annual operating budget.

After a motion duly made and seconded, approved by a vote of eight to one, Trustee Connor voted nay.

III. FACILITIES AND AUXILIARIES COMMITTEE

PROJECT APPROVALS

SYSTEM – 2022 REPAIR AND REHABILITATION PLAN (PROJECT ONLY)

Action Item: Approval of the Board is requested to proceed with the 2022 Repair and Rehabilitation Plan for all campuses. The 2022 Repair and Rehabilitation Plan is funded by state appropriation and student fees, totaling \$41,823,098.

In April 2021, the Indiana General Assembly passed the state's 2021-23 biennial budget, enacted in House Bill 1001. The legislation included a total appropriation of \$28,698,196 for repair and rehabilitation of Indiana University's facilities and infrastructure on all campuses based upon a replacement value formula by campus. Draw-down of the funds is spread evenly over the two-year period. The state appropriation for fiscal year 2022 totals \$14,349,098. The student fee target for fiscal year 2022 totals \$27,474,000.

Utilization of these funds focuses on reduction of deferred maintenance on all campuses as well as regular maintenance projects necessary for continued campus operations. Projects will include repairs or replacement of roofing; building facades; elevators; electrical, fire protection, mechanical, and plumbing systems; steam, utilities, and electricity distribution systems; and classroom and site improvements.

Appropriate state approvals will be requested.

Unanimously approved on a motion duly made and seconded.

IUB – DEMOLITION OF EVERMANN, BANTA, AND NUTT APARTMENTS (PROJECT ONLY)

Action Item: Approval of the Board is requested to proceed with the demolition of Evermann, Banta, and Nutt Apartments on the Bloomington campus. Evermann Apartments opened in 1957, and Banta and Nutt in 1955. All three apartment buildings are slated for demolition in accordance with the Bloomington Campus Housing Capital Plan as each has accumulated significant deferred maintenance such that the cost of renovation is not feasible.

Unanimously approved on a motion duly made and seconded.

CONSENT ITEMS

IUB – GRANT OF EASEMENT

Action Item: Approval of the Board is requested to grant a natural gas line easement to Indiana Gas Company, Inc., an Indiana corporation doing business as CenterPoint Energy Indiana North, for the installation and maintenance of a natural gas line as part of the construction of the North Housing Addition (Walnut Grove Center and McNutt Dining Addition) on the Bloomington campus.

The legal description of the easement is filed in the office of the Secretary of The Trustees of Indiana University.

It is requested that the Trustees adopt the following resolution to authorize this grant of easement

RESOLUTION OF THE TRUSTEES OF INDIANA UNIVERSITY

WHEREAS, the fee simple title to the real estate described herein, located in Bloomington, Monroe County, Indiana, is now vested in The Trustees of Indiana University (the "Trustees"); and

WHEREAS, the Trustees wish to grant an easement (the "Easement") to Indiana Gas Company, Inc., an Indiana corporation doing business as CenterPoint Energy Indiana North, for the installation and maintenance of a natural gas line.

NOW, THEREFORE, BE IT RESOLVED, that it will serve the best interests of Indiana University to grant the Easement to Indiana Gas Company, Inc., an Indiana corporation doing business as CenterPoint Energy Indiana North, and that the administration of Indiana University is hereby authorized to take all actions and execute all documents necessary to effectuate this grant.

Unanimously approved on a motion duly made and seconded.

IV. PERSONNEL

1. *Action Item:* Approval is requested for the following personnel items:

INDIANA UNIVERSITY – BOARD OF TRUSTEES CHAIRMAN MICHAEL J. MIRRO

Reappointments and Changes in Status

For Michael A. McRobbie, Professor of Informatics and Computing, Cognitive Science, Philosophy, and Informatics at IU Bloomington, and Professor of Philosophy and Computer Technology at IUPUI, the additional titles of President Emeritus, University Professor, and the honorary title of University Chancellor, effective July 1, 2021.

INDIANA UNIVERSITY – PRESIDENT MICHAEL A. McROBBIE

Reappointments and Changes in Status

For John Strait Applegate, James Louis Calamaras Professor of Law, Maurer School of Law, a change in title from Executive Vice President for University Academic Affairs to Interim Executive Vice President and Provost for Indiana University Bloomington, beginning July 1, 2021.

For Susan Marie Sciame-Giesecke, Professor of Humanities, and Chancellor, Office of Executive Management, Indiana University Kokomo, the additional title as Interim Executive Vice President for University Academic Affairs, beginning July 1, 2021.

IUB-Provost and Executive Vice President Lauren Robel

Initial Hires

College of Arts and Sciences

For Sara Mills Gregg, Associate Professor of History, with tenure, beginning August 1, 2021.

School of Public Health

For Javier Rojo, Professor of Epidemiology and Biostatistics, with tenure, beginning September 1, 2021, and Dean's Eminent Scholar for the period September 1, 2021 to May 31, 2024.

Reappointments and Changes in Status

College of Arts and Sciences

For Peter Finn, Professor of Psychological and Brain Sciences, the additional title as Provost Professor beginning June 11, 2021.

For Pamela Braboy Jackson, Professor of Sociology, and Adjunct Professor of African American and African Diaspora Studies, the additional title as Provost Professor beginning June 11, 2021.

For Claudia Christina Johnson, Professor of Earth and Atmospheric Studies, and Director of the Center for Biological Research Collections, the additional title as 1948 Herman B Wells Endowed Professor beginning June 11, 2021.

For Diane J. Reilly, Chairperson and Professor of Art History, the additional title as Provost Professor beginning June 11, 2021.

For Pravina Shukla, Professor of Folklore and Ethnomusicology, Adjunct Professor of American Studies, and Adjunct Professor of Anthropology, the additional title as Provost Professor beginning June 11, 2021.

Hamilton Lugar School of Global and International Studies

For Feisal Amin Istrabadi, a change in title from Professor of Practice in International Studies, and in the Maurer School of Law, to the Michael A. and Laurie Burns McRobbie Professorship in Global Strategic Studies, and Professor of Central Eurasian Studies, with tenure, beginning July 1, 2021.

Jacobs School of Music

For Dominick DiOrio, promotion to Professor of Choral Ensemble beginning July 1, 2021.

Luddy School of Informatics, Computing, and Engineering

For Katherine Hane Connelly, Professor of Informatics, Associate Dean of Research, Informatics, and Adjunct Professor of Applied Health Science, School of Public Health, the additional title as Provost Professor beginning June 11, 2021.

School of Education

For Dionne A. Dannels, Professor of Educational Leadership and Policy Studies, the additional title as 1950 Herman B Wells Endowed Professor beginning June 11, 2021.

For Anastasia Morrone, Professor of Counseling and Educational Psychology, IUB, Professor of Education, IUPUI, and Deputy Chief Information Officer, Office of the Vice President for

Information Technology, a change in title from Interim Dean to Dean of the School of Education for the period July 1, 2021 to June 30, 2023.

The Media School

For Walter Gantz, Professor of Communication Science, a change in title from Associate Dean to Interim Dean beginning July 1, 2021.

University Libraries

For Diane Kathryn Dallis-Comentale, Librarian, a change in title from Associate Dean, Planning and Administration to Interim Dean beginning July 1, 2021.

IUPUI – Chancellor and Executive Vice President Nasser Paydar

Reappointments and Changes of Status

School of Education

For Tandra O. Jackson, Professor, a change in title from Interim Dean to Dean, effective July 1, 2021.

IUK – Chancellor Sue Sciame-Giesecke

Initial Appointments

School of Business

For Chittibabu Govindarajulu, Dean of the School of Business with tenure and Professor of Management rank, effective August 1, 2021

Retirements and Emeritus Status

School of Humanities and Social Sciences

For Kristen Snoddy, Senior Lecturer in English, Emeritus Status, effective June 1, 2021

School of Nursing

For Lesley Connolly, Lecture of Nursing/Clinical Liaison, Emeritus Status, effective June 1, 2021

For Angela Heckman, Clinical Professor of Nursing/Assistant Dean RN to BSN track, Emeritus Status, effective June 1, 2021

IUS – Chancellor Ray Wallace

Leave of Absence and Sabbaticals

School of Arts & Letters

For Mindy Badia, Professor of Spanish & International Studies, School of Arts & Letters, sabbatical Fall 2021.

For Susanna Crum, Assistant Professor of Fine Arts – Printmaking, School of Arts & Letters, sabbatical Fall 2021.

For Brian Harper, Associate Professor of Fine Arts – Ceramics, School of Arts & Letters, sabbatical Fall 2021.

For Barbara Kutis, Associate Professor of Fine Arts – History, School of Arts & Letters, sabbatical Spring 2022.

School of Business

For Michael Harris, Associate Professor of Business, School of Business, sabbatical Spring 2022.

For Alyssa Lambert, Professor of Business, School of Business, sabbatical Fall 2021.

School of Education

For Doyin Coker-Kolo, Professor of Education, School of Education, sabbatical Spring 2022.

For Alan Zollman, Professor of Education, School of Education, sabbatical Spring 2022.

School of Natural Sciences

For Omar Attum, Associate Professor of Biology, School of Natural Science, sabbatical Spring 2022.

For Enoch Mensah, Associate Professor of Chemistry, School of Natural Sciences, sabbatical fall 2021.

Social Science

For Elizabeth Gritter, Associate Professor of History, School of Social Sciences, sabbatical Spring 2022.

Unanimously approved on a motion duly made and seconded.

V. NEW BUSINESS

1. *Action Item:* Approval is requested for the following laudatory Trustee Resolution.

RESOLUTION OF THE TRUSTEES OF INDIANA UNIVERSITY HONORING PRESIDENT MICHAEL A. MCROBBIE

WHEREAS, the Trustees of Indiana University wish to recognize and applaud the extraordinary achievements of Michael A. McRobbie, President of Indiana University, on the occasion of his retirement as president after 14 years in office; and

WHEREAS, *President McRobbie became IU's 18th president on July 1, 2007, and has led one of the largest universities in the nation in its longstanding missions to provide an excellent education to students that prepares them for personal and professional success, to conduct high-impact research, and to engage fully in the life of the Hoosier State, the nation, and the world; and*

WHEREAS, *President McRobbie was integral to IU's efforts to ensure that an IU education remains affordable and accessible, as reflected by record student enrollment at IU Bloomington and on other campuses during his presidency and greater numbers of IU students persisting to graduation; and*

WHEREAS, *President McRobbie has championed initiatives to become a more diverse and inclusive university, where students of color now constitute more than a quarter of IU's total degree-seeking population and where its core campuses, IU Bloomington and IUPUI, have been recognized multiple times with the Higher Education Excellence in Diversity Award from "Insight Into Diversity," a leading diversity-focused publication in higher education; and*

WHEREAS, *President McRobbie led efforts that have continued and strengthened IU's position as the state's research powerhouse, which, in fiscal year 2020, received a record \$854 million in external funding for research and other activities—the highest total of external grant funding obtained by any research university in the state during the last fiscal year and the highest annual total in IU history; and*

WHEREAS, *President McRobbie presided over the launch of IU's Grand Challenges program, the largest and most ambitious investment in any research or academic program in IU's 200-year history; and*

WHEREAS, *President McRobbie oversaw the most extensive academic restructuring in IU's history, which resulted in the establishment of 10 new schools and a number of major new programs, including a new program in architecture and a program in intelligent systems engineering, which finally brought the study of engineering to IU; and*

WHEREAS, *President McRobbie revitalized and expanded IU's international engagement through one of the nation's preeminent study abroad programs, new partnerships with leading international universities, five new global gateway offices around the world, and the establishment of new IU Alumni Association chapters in all 30 of IU's carefully selected priority countries; and*

WHEREAS, *President McRobbie strengthened the university's infrastructure enormously, overseeing the most extensive period of building and construction in IU history, during which more than 200 major construction, renovation, or maintenance projects have been carried out or are underway across all campuses with a total value approaching \$2.7 billion and comprising nearly 16 million square feet; and*

WHEREAS, *President McRobbie oversaw the largest fundraising campaign in IU's history and one of the largest ever by a public university, which raised nearly \$4 billion with the support of more than 320,000 donors, and which included funds to establish more than 5,800 new endowed undergraduate and graduate scholarships and fellowships; and*

WHEREAS, *President McRobbie established stability and strong management for IU Athletics, including the completion of the Master Plan for IU Athletics in Bloomington, which represented an investment, supported by some of IU's most generous donors, of around \$250 million over the last 14 years.*

WHEREAS, *President McRobbie oversaw all of the planning for and ultimate historic celebration of the IU Bicentennial during the 2019-20 academic year; and*

WHEREAS, *President McRobbie has demonstrated great leadership during the COVID-19 pandemic, which heavily underscored the value of his experience, wisdom, and trust in the talented people with whom he surrounded himself.*

NOW, THEREFORE BE IT RESOLVED, *that the Trustees of Indiana University congratulate Michael A. McRobbie on his many accomplishments that have enabled the recent historic success of Indiana University, on his 24 years of outstanding service to the university in senior positions, and for receiving an honorary Doctor of Science degree – the highest academic honor IU can bestow – during spring commencement at IU Bloomington.*

NOW, THEREFORE IT ALSO BE RESOLVED, *that the Trustees of Indiana University bestow upon President McRobbie the honorific title of University Chancellor, a distinguished title previously held by only two other individuals, Herman B Wells and Kenneth Gros Louis, and which recognizes his past achievements as well as the continued major impact he will have on furthering IU's core missions of excellence.*

*Adopted by the Board of Trustees
June 11, 2021*

Unanimously approved on a motion duly made and seconded.

DEBORAH A. LEMON
THE TRUSTEES OF INDIANA UNIVERSITY