

# MINUTES

**INDIANA UNIVERSITY BOARD OF TRUSTEES  
BUSINESS MEETING  
VIA ELECTRONIC MEANS  
FEBRUARY 8, 2022  
12:45 pm**

*(Meeting originally scheduled for Feb 3-4, IUPUI. Due to inclement weather, the business meeting was rescheduled for Feb 8, 2022)*

Trustees Present in Person (IUPUI, President's Room): Kelsey E. Binion, W. Quinn Buckner, Harry L. Gonso, Cynthia L. Lucchese and Jeremy A. Morris

Trustees Present Virtually: MaryEllen K. Bishop, Michael J. Mirro, Donna B. Spears

University Representatives Present in Person: President Whitten, Sam Adams and Andrea Havill

University Representatives Present Virtually: John Applegate, Jay Hess, Laura Kress, Donald Lukes, Thomas Morrison, Nasser Paydar, Marietta Simpson, John Watson and Joe Wert

## **I. GENERAL BUSINESS**

*Chair Buckner provided a welcome and led the swearing in of Trustee Cynthia L. Lucchese*

Welcome everyone and thank you for joining the meeting. I want to express how much we appreciate your flexibility in moving the meeting from last week to today, and we didn't make that move lightly. I'm sure you're all aware of the weather, and we wanted everyone to be safe. We wanted to make sure to continue to do good business on behalf of the university, and therefore, will address items today that need to move forward in a timely manner. Other items on the original agenda will be moved to the next meeting.

*Swearing-in of Cynthia L. Lucchese, Chair W. Quinn Buckner*

Chairman Buckner led the swearing in ceremony for Cynthia Lucchese. In December, Governor Holcomb appointed Cindy Lucchese to the IU Board of Trustees. She fills the vacancy left following the passing of Trustee Melanie Walker in July and will serve through July 1, 2022, which would have concluded Trustee Walker's term whose term will last until July 31.

1. *Action Item:* Approval is requested for the minutes of the meeting on December 3, 2021, including Administrative Action Reports (AAR) for September 5, 2021 and October 5, 2021.

Approval was requested and roll call vote taken by board Secretary. The results were: Bishop, yes; Binion, yes; Buckner, yes; Gonso, yes; Lucchese, yes; Mirro, no response (was connecting to meeting); Morris, yes; Spears, yes

## **II. CHAIR'S REPORT, W. Quinn Buckner**

*Chair Buckner provided the following remarks:*

Let me begin by saying on behalf of my fellow trustees how excited we are to have our newest member, Cindy Lucchese, on board. Her financial expertise and leadership from Penske Entertainment, and her work as a research-intensive operation like Eli Lilly, make her well positioned to help us continue our work of furthering and strengthening IU. Cindy, all of us look forward to working with you in the months ahead, and we are so pleased to have you as our newest colleague.

It has always been the highlight of our meetings to be able to hear from outstanding faculty, which we will do shortly during the faculty report. All of us are grateful for the hard work of the faculty and staff, and our students, that they do every day to support IU's mission.

One reflection of that quality of work of our faculty and staff, in fact, is the remarkable achievement of our students. As President Whitten reported at the last meeting of the Board of Trustees, IU has its 19th Rhodes Scholar in the history of the university. Elvin Irihanye, a Herman B Wells Scholar, and Neuroscience major at IU Bloomington. We join President Whitten in congratulating Elvin on this well-deserved prestigious honor. [Applause.]

We know that later this month, here on IUPUI campus, the 2022 recipients of the Top 100 Award will be announced. Although the timing of the meeting this month means that we will be a bit too early to congratulate the recipients, my fellow trustees and I look forward to learning about their accomplishments, of the IUPUI top 100 students.

And we look forward to celebrating the successes—students on regional campuses—particularly the members of the class of 2022, during the spring commencement ceremonies in just a few months.

Before I turn this over to President Whitten, I want to reiterate the Board's commitment to supporting her and to the great work she's doing. President Whitten, the floor is yours.

### **III. PRESIDENT'S REPORT, Pamela S. Whitten**

*President Whitten provided the following remarks:*

Thank you very much, Chairman Buckner. I join you in welcoming Trustee Lucchese as the newest member of the Board of Trustees. Certainly her financial experience and expertise, as well as, really, her long-standing involvement with Indiana University over the years, I think will make you a wonderful asset to the board. We are delighted to have you join the team of Indiana University.

As the rest of you know and as our new trustee will learn, I customarily begin my reports to the board by highlighting one of IU's amazing students, of which there are many, many to talk about. So today, given that we were scheduled to actually be together in person last week, on the IUPUI campus, I'm going to start by sharing just a few words about one of the many talented, engaged IUPUI students.

Just a couple of weeks ago, on Martin Luther King, Jr. Day, I had the pleasure of helping to kick off IU's second annual Social Justice Conference. One of the many highlights of the

conference was the presentation of the Building Bridges Awards, which honors IU faculty and staff and students, alumni and community members from across all of our campuses who really capture Dr. King's spirit, vision and leadership.

One of those that was recognized in that, was our, student Karl Nkemzi--he's a senior that's majoring in mechanical engineering. He was the student recipient of the 2022 building bridges award for IUPUI. Karl serves as the inaugural director of Diversity, Equity, and Inclusion for IUPUI's student government. He is also the president of the National Society of Black Engineers and is involved with the African Student Association, Black Student Union, The Collegiate 100, Jagathon, the Latino Student Association, the American Society of Mechanical Engineers, and I will stop there. You're getting a sense of how involved and what a great student he is. So, we certainly all extend our congratulations and best wishes to Carl as he completes his final semester at IUPUI.

And of course, congratulations to all the student recipients of the 2022 Building Bridges Awards on all our other campuses as well. And I encourage you to look--they are posted on the website—IU's website—to find the students as well.

Let me talk for just a minute about some senior leadership changes.

As you know, we are welcoming several new senior leaders in the weeks and months ahead at Indiana university. And I'll say more about the incoming senior leaders, in a few minutes during the Academic Affairs portion of the meeting today, as these appointments, of course, require final approval of the Board.

But I want to first say a few words about several senior leaders who are concluding interim service or retiring in the coming weeks as well. I think it's very important that we acknowledge the good work they've done.

I want to start by commending John Applegate for his service as the interim provost of the Bloomington campus over the last seven months. Certainly, John has a highly distinguished career at Indiana University, and of course he's not done yet.

He joined the faculty in the last century, as I like to say, in 1998, when he joined the Maurer School of Law and was the executive associate dean for academic affairs in that school for a number of years. He is known across the country as a distinguished environmental scholar, nationally recognized for his work in environmental risk assessment and policy analysis.

Obviously, he's written many articles and is well known for this work. He's been involved in advising the U.S. Department of Energy, and environmental cleanup of nuclear weapons. He was named IU's first vice president for planning and policy back in 2008. In 2010 his portfolio was expanded to be the role of university vice president for regional affairs, planning and policy, and in 2013, he was named executive vice president for university academic affairs—his most recent position—with a diverse and interesting portfolio in that position as well. All of us are deeply grateful to him for his service as the interim provost. IU and the Bloomington campus are certainly stronger thanks to his many, many contributions.

I also want to commend Sam Adams, who happens to be physically present today, I think for other reasons other than me taking the opportunity to thank you. I want to thank him for his service as the interim vice president and chief financial officer over the past months. Sam is a well-educated man. He is an alum of Indiana University who came back to IU in 2013 after working in accounting and finance in the corporate sector. He served as

associate chief financial officer and director of finance for the IU School of Medicine. I certainly appreciated his council and partnership in the last seven months as well.

Then as you all know, Executive Vice President Nasser Paydar will complete his term as chancellor at IUPUI and be retiring officially on March 1. And certainly, his distinguished career at IU is known to all of us at Indiana University. He was a faculty member in the school of engineering and technology for nearly four decades, and in case the chancellor needs a reminder, that's almost 40 years. He served as vice chancellor and dean at IUPU-Columbus, chancellor of IU East, executive vice chancellor and chief academic officer of the IUPUI campus, and of course, he served as the chancellor of IUPUI for the last seven years.

So many accomplishments. Such a significant footprint that he's had in this university and overseeing so many things like on-campus housing, residential affairs, certainly is focused on student success, and creating opportunities for underrepresented students at IUPUI. Such a collaborative, such a collegial colleague, and if we can describe him that way, we certainly extend our deepest thanks to Nasser for his outstanding service at IUPUI, and we wish him, certainly Niloo his wife, the very best. And I know there will be the opportunity to celebrate in the coming weeks on campus as well.

I want to acknowledge record NIH funding for the School of Medicine. We are very proud of our Indiana University School of Medicine; I believe the largest in the country. We were happy recently to announce, for the 6th consecutive year, that our School of Medicine has set a record for grant support from the National Institutes of Health. Of course, the NIH is the major source of federal government support for health sciences research in the United States. The school received almost \$218 million in research funding in calendar year 2021. This now ranks our school of medicine 27th nationally in NIH funding, the highest in the school's history, up from 29th last year. We are the 14th highest funded public university among medical schools in the country as well, another new milestone.

Worth particularly noting is the funding that the school gets from National Division on Aging, a division of the NIH, placing our university 4th with \$66 million compared to last year's 5th place with \$61 million. And the school's Department of Pediatrics and Molecular Genetics are also both in the top ten nationally, both ranking 8<sup>th</sup> in terms of funding. Congratulations to the schools. Truly outstanding and exceptional faculty for this accomplishment.

And of course, what's important, it's not the dollars that come in, it's the actual research that they are doing to transform and change lives. We are very grateful and very proud of that.

I want to take just a minute and spotlight a range of mental health related activities. This is separate from the initiative that we are doing at IU to really address mental health challenges for our students. And I know we'll be excited to have Dr. Aaron Carroll at our next meeting to talk through some of the important progress that's being made in that area. But I want to acknowledge some other programs and leadership role that Indiana University is playing.

Our School of Medicine's Behavioral Health Access Program for Youth is going to help more children and families that are facing mental health challenges thanks to almost \$3 million in recent grants. This project is known as, "Be happy." The program really is an innovative new child psychiatry access program for pediatric primary care providers. Its aim is to improve Hoosier family's access to best practice pediatric behavioral health care across the state by really working to support health care providers in the local communities with guidance from psychiatric specialists.

Dr. Rachel Yoder, assistant professor of clinical psychiatry at the IU School of Medicine, and Zachary Adams, assistant professor of psychiatry, are serving as the co-directors of this program.

In December, I had the pleasure of helping to celebrate another generous gift that enables us to do work in the realm of mental health. It was a gift of \$3 million from Kalen Irsay, the Irsay family, and the Indianapolis Colts, that will help to establish the Irsay Family Research Institute at IU Bloomington. Our Distinguished Professor of Sociology, Bernice Pescosolido, will serve as the director of this institute which is going to help IU continue to conduct evidence-based research and training on the stigma around mental health and other issues.

Finally in December, I had the pleasure of helping to celebrate a remarkably generous gift, a gift of \$34.2 million from Bill and Mary Stone to the IU School of Medicine to establish the Mary O'Daniel Stone and the Bill Stone Center for Child and Adolescent Psychiatry at our School of Medicine in Evansville, Indiana. We have an extremely low percentage of practicing psychiatrists in the state of Indiana. Of course, there's a growing population of students and children, adolescents, in need of this behavioral support. This dramatic gift is going to fund a center that's going to increase access to psychiatric care for the children and adolescent youth of southwestern Indiana. It's really going to enable Indiana University to become a national leader of research in this field.

Let me transition for just a minute if I may and show off a little bit. We all know that we have an incredible faculty across the institution. Many of these faculty continue to earn recognition from their peers for their contributions to the progress of science and their research. We recently announced that six IU faculty members have been elected to the newest class of fellows of the American Association for the Advancement of Science. This association is the world's largest general scientific society, and of course it's the publisher of the journal, *Science*. The 2021 IU fellows of the AAAS are, distinguished professor Jerome Busemeyer of the Department of Psychological and Brain Sciences in the IU Bloomington College of Arts and Sciences, Dr. D. Wade Clapp distinguished professor and chair of the Department of Pediatrics in the School of Medicine, Mark Kelly of the IU School of Medicine, Professor Hari Nakshatri of the IU School of Medicine, Professor David Polly, chair of the Department of Earth and Atmospheric Sciences in the IU Bloomington College of Arts and Sciences, and Dr. Michael Weiss, chair of Biochemistry and Molecular Biology in the IU School of Medicine.

These faculty are truly pushing frontiers of scientific discovery and I know, of course, the work they do will have such an impact around the world. Such important work as well. Congratulations to all of them.

I want to give an example of service. One of our core missions at this institution is to make sure we recognize that we owe the state of Indiana service to impact quality of life for our residents. One example is related to a new guide on aging in urban areas that's being rolled out. By 2030, it's estimated that one in five Hoosiers will be over the age of 65. However, Indiana ranks among the nation's ten worst states when it comes to health and wellness of our older citizens.

One IU organization addressing this issue is Traditional Arts Indiana, a statewide program that's located on the Bloomington campus, Traditional Arts Indiana was created to document and to promote the state's traditional arts through collaborations with arts organizations. It has long worked with older adults through various community programs and is now using the arts to better the lives of Indiana elders through aging projects, which

recently began a new effort to create a guide for the public to highlight diverse ways of aging in urban areas.

John Kay, associate professor of folklore and ethnomusicology is the director of Traditional Arts Indiana and will be engaging with members of the community around Indianapolis as well. The end result will be a guide of use to libraries, senior facilities.

I began my report by highlighting an outstanding IUPUI student, I will conclude my report by highlighting another. Ayesha Pandey is a senior who is majoring in supply chain management in the Kelley school of business here on the IUPUI campus, Indianapolis, and expects to be graduating in May. She was one of the students honored last year from this campus (top 100 Award).

She is one of the many international students we are so proud to have on our campus. She comes from Dubai and serves as a peer mentor to other international students across campus, and says, as an international student herself, she understands the challenges other students face while transitioning not only from high school to college, but also to life in a completely new country. As a mentor, she says "I have had the opportunity to foster a diverse and welcoming environment while giving back to the very community that helped me thrive." I know I speak for all of us in being very pleased to see students helping her fellow students to succeed and to thrive at IU. We wish her the very best as she concludes her studies at IUPUI.

With that, Chairman Buckner, I turn the floor to you.

**IV. FACULTY REPORT,** Marietta Simpson, John Watson and Joe Wert, Faculty Co-Chairs, University Faculty Council

*Marietta Simpson provided the following remarks:*

The Bloomington campus started the spring semester differently than we anticipated when we left in December for the break. But if we have learned anything in the last two years of the pandemic, it is that we must be flexible and prepared to shift as new information becomes available.

And so, as the omicron variant swept the country once again, anxieties rose for many, just as we were set to resume classes on our campus. I'm so proud of the resiliency, commitment to academic rigor, teaching excellence and research integrity our faculty have continued to demonstrate during these difficult times.

I'm equally proud of our staff, many of whom have seen their job responsibilities increase at a time when their care-giving options are inconsistent at best and decreasing at worst. And yet, with all the uncertainty, our faculty and staff are working as they always do as engaged partners to ensure the success of the students on our campus.

I will say this frankly, between covid and the leadership transitions, this has not been an especially easy time. As we welcome our interim provost—our new provost—excuse me—and say goodbye and thank you to our outgoing interim provost, many of the people on our campus are actually feeling as if we are in a state of flux. Add to this, our multiple dean searches and the new VP searches, this is really a difficult time on our campus. But we are very, very, very hopeful in the midst of that.

That being said, my colleagues are still doing their utmost to ensure that our students succeed, research thrives, academic freedom endures, and the university prospers.

Throughout this academic year, BFC efforts have focused on improving our procedures. In the fall, I reported to you on the work of the Student Affairs Committee, which resulted in amendments to the Academic Misconduct Procedures and the Student Code of Conduct.

This semester, the Faculty Affairs Committee has proposed amendments to BL-ACA-D-27, which is the Faculty Misconduct Policy. These amendments are drafted with the intention of streamlining and clarifying our misconduct procedures. At the University Faculty Council level, we are reviewing our Faculty Board of Review procedures, which we expect will have an impact on our campus specific Faculty Board of Review policy.

In 2019, Amnesty International published a survey in which 10,000, 18 to 25-year-olds across 22 countries responded that global warming was the biggest crisis facing the world.

We now, anecdotally know from our conversations with our students on all of our campuses, that they are concerned about our environment and sustainability. The Educational Policy Committee is proposing ways to require sustainability literacy for all of our students through the general education program, while simultaneously reimagining the entire general education structure to better meet the program's learning objectives for our students.

The last meeting of the Bloomington Faculty Council was dedicated to issues of mental health. Our purpose was twofold. One, we wanted to provide our members with greater awareness of the issues that exist amongst our students. And two, wanted to provide members with great awareness of the resources available on campus. We heard compelling presentations for our undergraduate and graduate student representatives, our staff counsel representative, and representatives from the Office of The Dean of Students.

Dr. Brian Dinafrio, the Sharon Stephens Brehm endowed professor, and director of clinical training in the Department of Psychological and Brain Sciences, shared his research in this area and offered specific recommendations for the administration and faculty to address the needs in our IU community.

We anticipate that this is the first in a series of such conversations, and we will strategize with the administration, to include all of you, to develop the structural changes that need to be made to support the mental health and well-being of our students.

I just want to say thank you for this time and thank you for the privilege of representing the faculty on the Bloomington campus.

*John Watson provided the following remarks:*

Thank you. I'd like to revisit the last Board meeting. I had shared with the Board that the IFC had updated its Fresh Start Through Academic Renewal Policy. This is the new name for what had been the IUPUI grade forgiveness policy. This policy establishes an effective way to encourage students who did poorly in previous attempts at IUPUI and give them a fresh start after a significant hiatus.

At that time, Trustee Morris asked me how much time must pass before the last enrollment for the student to become eligible for the program. He also asked whether the revised policy changed the wait time relative to what it was. Being stumped, I checked with our registrar,

Kim Lewis, and she told me the wait time was 36 months and had not changed during the update. So that's the answer to Chancellor [Trustee] Morris.

Last week I attended an important presentation, the constitution of the IUPUI Faculty Council calls for the chancellor of IUPUI to report on the state of the campus at the end of the meeting. The faculty president traditionally introduces the chancellor to the IFC, and, yes, this year was more special to me than usual because Chancellor Paydar will be retiring in about a month from now. I had a section here where I summarized his achievements at IUPUI, but the president covered that pretty well.

So let me just end by saying that he's taken many bold steps over the years to promote student success, to transform our campus to a more inclusive and diverse place, to strengthen our research enterprises, and to reinforce IUPUI status as a destination campus through such projects as the Welcome to Campus initiatives. Moreover, he's done that by partnering with the faculty in a genuine commitment to shared governance. I know this well after working with him for nearly four years now as IFC president. So let me close by saying to him, have a great future, my friend. Thank you.

Joe Wert provided the following remarks:

Thank you, Board of Trustees, and President Whitten. I just have a brief message today. The campuses are back on a much more normal footing in many ways after two long years with covid. And we welcome that wholeheartedly. But in other ways, we are far from back to normal.

Regional campuses are all still struggling mightily with the effects from the pandemic. This is evidenced from the extreme enrollment and budgetary decline from each of the regional campuses that we have experienced. These have been very painful for us, and there are still more to come.

Students on the regional campuses are different from students on traditional, larger residential campuses. Our students tend to be older, many of them have families, children to care for, full-time jobs that must be their priority, and many other differences.

Many live in areas that do not have reliable internet service, and many do not even have proper computer technology to take online classes. One semester last year, I had a student whose computer broke towards the end of the semester, he had lost his job and couldn't afford to get another computer. So, he was trying to write his 25-page research paper on his phone. Needless to say, I gave him an incomplete to give him time to get on his feet.

My point is our students on the regional campuses are different. That makes them much harder to predict in terms of their enrollment behavior. All we really know is that they don't register for courses until many times the very last minute. This makes planning and scheduling a difficult task.

We are bringing students back onto campus, and again, this is something which we are so grateful for. As we continue to bring even more students back to campus, subsidiary services, such as personal counseling, face-to-face tutoring, on campus employment, perhaps subsidization of textbooks, or subsidizing the purchase of the university's used computers, could help make students more successful and help us increase our retention rates. Sadly, these services are getting harder to afford and to manage with the budget cuts we have been experiencing, however.



But we are not just sitting around and complaining about these. The new normal, I use that term even though I hate it, but this new normal means we have to look at things differently. It means we need to think innovatively about what courses we schedule, when we schedule them, and the modality that we schedule them in. And how we help our students succeed once we get them into our classes. That means each program and department working collaboratively with other programs and other schools on campus, and even finding ways to collaborate with other regional campuses. The regional faculty office has been doing some talking about this, and I'm looking forward to the fruits of our discussion.

At this point, I would like to publicly commend the members of the Regional Faculty Caucus. Elaine Roth, Paula Cook, UK Law, and Mark Bayer, who are the heads of the faculty governing bodies on South Bend, Kokomo, East, and Northwest campuses, respectively. And our course leader, Bill McKin(?). I have been in this seat for six years now, longer than I think anyone else has ever done, and I can say this has been a really excellent group to work with. That concludes my report.

## **V. REPORTS AND PRESENTATIONS**

*Chair Buckner turned it to committee chair MaryEllen Bishop who led the following committee and actions.*

### **A. Academic Affairs and University Policies Committee MaryEllen K. Bishop, Chair**

1. Personnel Items – Pamela S. Whitten, President; John S. Applegate, Interim Executive Vice President and Provost Bloomington; Nasser H. Paydar, Executive Vice President and Chancellor IUPUI

*Action Item:* Approval is requested for personnel items per the appendix to the agenda.

Approval was requested and roll call vote taken by board Secretary. The results were: Bishop, yes; Binion, yes; Buckner, yes; Gonso, yes; Lucchese, yes; Mirro, yes; Morris, yes; Spears, yes

2. New Degrees – John S. Applegate and Nasser H. Paydar  
IUB - Master of Science in Ballet  
IUPUI - Translational Cancer Biology (TCB) PhD Program

*Action Item:* Approval is requested for the new degrees per the appendix to the agenda.

Approval was requested and roll call vote taken by board Secretary. The results were: Bishop, yes; Binion, yes; Buckner, yes; Gonso, yes; Lucchese, yes; Mirro, yes; Morris, yes; Spears, yes

### **B. Finance, Audit and Strategic Planning Committee Michael J. Mirro, Chair**

*Chair Buckner turned it to committee chair Michael Mirro who led the following committee and actions.*

1. Housing and Dining Rates Proposal FY23 – Sam Adams, Interim Vice President and Chief Financial Officer, Associate Vice President for Budget and Planning; Donald S. Lukes, University Treasurer

*Action Item:* Approval is requested for the residence hall rates for FY23 per the appendix to the agenda.

Approval was requested and roll call vote taken by board Secretary. The results were: Bishop, yes; Binion, yes; Buckner, yes; Gonso, yes; Lucchese, yes; Mirro, yes; Morris, yes; Spears, yes

2. Line of Credit Renewal - Sam Adams, Donald S. Lukes

*Action Item:* Approval is requested to amend and extend the university's operating line of credit per the resolution in the appendix to the agenda.

Approval was requested and roll call vote taken by board Secretary. The results were: Bishop, yes; Binion, yes; Buckner, yes; Gonso, yes; Lucchese, yes; Mirro, yes; Morris, yes; Spears, yes

3. Retirement Plan Amendment - Laura Kress, Interim Vice President for Human Resources

*Action Item:* Approval is requested to amend the university's retirement plan per the resolution in the appendix to the agenda.

Approval was requested and roll call vote taken by board Secretary. The results were: Bishop, yes; Binion, yes; Buckner, yes; Gonso, yes; Lucchese, yes; Mirro, yes; Morris, yes; Spears, yes

### **C. Facilities and Auxiliaries Committee** **Donna B. Spears, Chair**

1. Architectural Design Approval, IU School of Medicine, Medical Education Building, Indianapolis Academic Health Center (Architectural Design Only) - Thomas A. Morrison, Vice President for Capital Planning and Facilities; Jay L. Hess, Executive Vice President for University Clinical Affairs

*Action Item:* Approval is requested for designs per the appendix to the agenda

Approval was requested and roll call vote taken by board Secretary. The results were: Bishop, yes; Binion, yes; Buckner, yes; Gonso, yes; Lucchese, yes; Mirro, yes; Morris, yes; Spears, yes

2. Naming Item, IUB, Renaming of Jordan Avenue Extension - Thomas A. Morrison; John S. Applegate, Vice President and Provost Bloomington; James Wimbush, Vice President for Diversity, Equity, and Multicultural Affairs

*Action Item:* Approval is requested for naming items per the appendix to the agenda.

Approval was requested and roll call vote taken by board Secretary. The results were: Bishop, yes; Binion, yes; Buckner, yes; Gonso, yes; Lucchese, yes; Mirro, yes; Morris, yes; Spears, yes

3. Consent Items – Thomas A. Morrison
  - IUB – Grant of Easement for Relocation of Water Line
  - IUB – Grant of Easement for Guardrail Replacement Project
  - IUB – Grant of Easement for Relocation of Electrical Equipment
  - IUPUI – Ground Lease Agreement Between the Trustees of Indiana University and 16 Tech Community Corporation

*Action Item:* Approval is requested for consent items per the appendix to the agenda.

Approval was requested and roll call vote taken by board Secretary. The results were: Bishop, yes; Binion, yes; Buckner, yes; Gonso, yes; Lucchese, yes; Mirro, yes; Morris, yes; Spears, yes

## **VI. APPROVAL OF CONFLICT-OF-INTEREST STATEMENTS**

1. *Action Item:* Approval is requested for conflict-of-interest statement

Approval was requested and roll call vote taken by board Secretary. The results were: Bishop, yes; Binion, yes; Buckner, yes; Gonso, yes; Lucchese, yes; Mirro, yes; Morris, yes; Spears, yes

## **VII. AWARD OF DEGREES**

1. *Action Item:* Approval is requested for the awarding of degrees as of December 31, 2021 and January 31, 2022.

Approval was requested and roll call vote taken by board Secretary. The results were: Bishop, yes; Binion, yes; Buckner, yes; Gonso, yes; Lucchese, yes; Mirro, yes; Morris, yes; Spears, yes

2. *Action Item:* Approval is requested for the awarding of an honorary degree that will be announced at a later date.

Approval was requested and roll call vote taken by board Secretary. The results were: Bishop, yes; Binion, yes; Buckner, yes; Gonso, yes; Lucchese, yes; Mirro, yes; Morris, yes; Spears, yes

## **VII. OLD BUSINESS (none)**

## **IX. NEW BUSINESS**

1. *Action Item:* Approval is requested for the appointment of Distinguished Professors to be announced at a later date.

Approval was requested and roll call vote taken by board Secretary. The results were: Bishop, yes; Binion, yes; Buckner, yes; Gonso, yes; Lucchese, yes; Mirro, yes; Morris, yes; Spears, yes

2. *Action Item:* Approval is requested for a Trustee Resolution in honor of James T. Morris.

Approval was requested and roll call vote taken by board Secretary. The results were: Bishop, yes; Binion, yes; Buckner, yes; Gonso, yes; Lucchese, yes; Mirro, yes; Morris, yes; Spears, yes

3. *Action Item:* Approval is requested for a Trustee Resolution in honor of Nasser H. Paydar

Approval was requested and roll call vote taken by board Secretary. The results were: Bishop, yes; Binion, yes; Buckner, yes; Gonso, yes; Lucchese, yes; Mirro, yes; Morris, yes; Spears, yes

**X. NEXT MEETING**

April 7-8, 2022; Indiana University Bloomington; Bloomington, Indiana

**XI. ADJOURNMENT**

## **XII. APPENDIX – ACTION ITEMS**

Indiana University Board of Trustees  
Business Meeting

Presidents Room University Tower  
IUPUI  
and Via Electronic Means

Tuesday, February 8, 2022  
12:45 pm – 2:00 pm

### **I. ACADEMIC AFFAIRS AND UNIVERSITY POLICIES COMMITTEE**

#### **A. PERSONNEL**

*Action Item:* Approval is requested for the following personnel items:

#### **INDIANA UNIVERSITY – President Pamela S. Whitten**

For Rahul Shrivastav, Executive Vice President and IU Bloomington Provost, and Professor of Speech, Language, and Hearing Sciences, with tenure, College of Arts and Sciences, beginning February 15, 2022.

For Dwayne Pinkney, Executive Vice President for Finance and Administration, beginning March 1, 2022.

For R. Anthony (Tony) Prather, Vice President and Chief Legal Counsel, beginning February 22, 2022.

#### **IUB–Interim Provost and Interim Executive Vice President John S. Applegate**

##### **Initial Appointments**

*College of Arts and Sciences*

For Eduardo Herrera, Associate Professor of Folklore and Ethnomusicology, with tenure, beginning January 1, 2022.

##### **Reappointments and Changes in Status**

*Kelley School of Business*

For Ashok Lalwani, Associate Professor of Marketing, promotion to Professor of Marketing beginning February 4, 2022.

*School of Public Health*

For Antonio Sentel Williams, Associate Professor, and Graduate Coordinator, Department of Kinesiology, the additional title as Beinner Family Professorship in Sports Marketing and Management for the period March 1, 2022 to June 30, 2024.

#### **IUPUI – Chancellor and Executive Vice President Nasser H. Paydar**

## Initial Appointments

### *School of Dentistry*

For Alexandru Movila, Associate Professor, Department of Biomedical Sciences and Comprehensive Care, with tenure, effective December 15, 2021.

## SCHOOL OF MEDICINE – Executive Vice President and Dean Jay Hess

### Initial Appointments

David M. Aronoff, Professor, Department of Medicine, with tenure, John B. Hickam Professor of Medicine, Chair, Department of Medicine, effective January 1, 2022.

Vijay R. Ramakrishnan, Professor, Department of Otolaryngology – Head and Neck Surgery, with tenure, effective January 1, 2022.

Susan Sangha, Associate Professor, Department of Psychiatry, with tenure, effective January 1, 2022.

Brenda Smith, Professor, Department of Obstetrics and Gynecology, with tenure, effective January 1, 2022.

## B. NEW DEGREES

*Action Item:* Approval is requested for the following new degrees

### IUB - Master of Science in Ballet

Title of Degree: Master of Science in Ballet

Campus(es) Offering Degree: Bloomington

Academic Unit(s)

Proposing Degree: Jacobs School of Music

Department(s)

Hosting Degree: Ballet Department

#### I. Academic Features

##### **Goals/Objectives (2.a-d. Rationale for the Program):**

The proposed degree will offer dancers the opportunity to train in ballet performance at an elite level while pursuing a graduate degree. The MS in Ballet will provide students with coursework to prepare them to be professional dancers, educators, and leaders. It will position them to play a crucial role in the future of the ballet world beyond their contributions as a dancer. The blending of performance experience with teaching and choreographic opportunities, academic courses in pedagogy and music, and credits in outside courses of their choice will enhance the students' experience, enabling them to dance with greater prowess and maturity, and will open doors of opportunity for higher-level employment in the professional world.

##### **Principal Components (7.a.):**

This degree is thirty total credits and should take approximately two years or one academic year and two summers to complete by a full-time student.

**Relation to Existing Programs (5.a-b.):**

There are no programs similar to our proposed degree currently offered on any Indiana University campus. There are several programs similar in nature to this degree at other institutions; however, most are designed for the dancer transitioning out of a performance career or the dancer not intent on performing professionally. The listed programs are also designed for dancers interested in teaching exclusively in the post-secondary ballet education field. There are no related programs at IUB other than the BS in Ballet and BSoF in Ballet. Programs at other universities:

Master of Fine Arts in Ballet - School of Dance, University of Utah

Master of Fine Arts in Dance - U-M School of Music, Theatre & Dance, University of Michigan Ann Arbor

Master of Arts in Dance Education - Steinhardt School of Culture, Education and Human Development, New York University

**Coherence with Campus Mission (2b):**

Central to the mission of the Jacobs School of Music is the preparation of students for careers as performers, teachers, and administrators in precollege educational settings, the professional world, the private sector, and supporting fields. This new degree offers ballet dancers further training as performers, but perhaps even more significantly, provides them with advanced knowledge in pedagogy, choreography, ballet history, and outside areas of interest. It is well aligned with the mission of the JSoM.

**Benefits of the Program for Constituents (2.a-c.):****Students (2.c.g.)**

With courses in ballet history and the music of ballet, the degree will provide students with a deeper understanding of the art form. The opportunity for students to take courses in outside areas of interest will broaden their world view and potentially lead them in other vocational and avocational directions.

**IU (2.a,b.)**

The development of the Master of Science in Ballet addresses Indiana University Bloomington goals to develop new professional degree programs which attract new students to the university and serve the needs of the state and national workforce. The Jacobs School of Music, an international leader in performance, teaching, and scholarship, is situated within IU Bloomington where opportunities exist for students to take courses from experts in related areas both inside and outside of the JSoM. This new MS degree capitalizes on these strengths by including a course in music education and six elective credits.

**State (2.c,d.)**

Reaching Higher and Achieving More is a student-centered agenda adopted by the Indiana Commission for Higher Education. It focuses on ensuring the increased success of Indiana graduates while also maintaining the quality and standards necessary to ensure that increased degree offerings and completions will yield an increased rate of successful entry into the job market. The proposed Master of Science in Ballet will provide students with access to coursework that will ensure success in all facets of the commission's plan.

**Opportunities for Degree Recipients (6.a. & 7.f) Inclusive of Any Credentials:**

It is expected that many of our graduates will move into a performance career, while others may be employed as dance teachers or choreographers. Graduates, honing their outside fields and justifying their relevance to ballet through specifically targeted capstone projects, may find employment in adjacent fields.

**II. Implementation:**

**Steady State Enrollment/Degree Completion Projections (year five) (Section 8. enrollment spreadsheet):**

Headcount: 10  
FTE: 10  
Degree Recipients: 5

**Steady Resources (year five):**

***Faculty Resources (4.a.i.)***

All of the full-time faculty and staff needed to support this program are currently in place. We will need to compensate guest lecturers for our new course, the Music of Ballet, or perhaps hire an adjunct to teach the course.

***Capital Equipment (4.a.iii.)***

There are no additional capital costs associated with this degree.

***Facilities (4.a.ii.)***

There would be no new facilities needed to support this degree.

**IUPUI - Translational Cancer Biology (TCB) PhD Program**

**Title of Degree:** Translational Cancer Biology (TCB) PhD Program

**Campus(es) Offering Degree:** IUPUI

**Academic Unit(s)**

**Proposing Degree:** IU School of Medicine

**Department(s)**

**Hosting Degree:** IU Simon Comprehensive Cancer Center

*\* Please note – this document cannot exceed two pages. All responses must fit in the allotted space using 10-point verdana font.*

**I. Academic Features**

**Goals/Objectives (2.a-d. Rationale for the Program):**

Cancer rates are increasing due to aging population and there is a continued need for research that can lead to effective treatments. PhD level training will generate next generation independent cancer researchers. TCB would provide thematically integrated platforms for students to learn various facets of cancer research that not only include opportunities for basic science, but also clinical and translational research projects through the diverse research programs of IUSCCC members. Establishing this new doctoral degree will be consistent with the mission of the IU School of Medicine that includes the next generation of biomedical research scientists. It is also consistent with the IU School of Medicine Strategic Plan, which lists cancer as one of the five primary focus areas. The current set up of training in cancer, which is distributed across several departments, provides minimum scope for quantitative and qualitative assessment of cancer-related PhD training at IUSCCC. Therefore, a centralized degree granting program administered by IUSCCC will provide homogeneity to the training program and will enable better integration of basic and clinical cancer research enterprises, improve training experiences for the next generation of cancer researchers and increase enrollment.

**Principal Components (7.a.):**



The TCB degree will require a minimum of 90 graduate credit hours. Thirty credit hours will consist of coursework credit; the majority of which will be in the form of lecture-based courses and research seminars. Of these 30 credits, 18 of these are applied to the major area and 12 towards the minor. Additional coursework may be approved by the student's advisory committee (up to a maximum of 15 hours). The remaining credits will be in the form of research credits (45-60 credits) related to laboratory research that will be supervised by a Graduate Faculty mentor and an advisory/research committee selected by the student. The program is designed to be completed in approximately 4.5-5 years. The following competencies and learning outcomes are expected before receiving PhD: Demonstrate the knowledge and skills necessary to identify and conduct original research in cancer; Ability to effectively communicate findings of own research and in general area of cancer; Ability to think critically, generate hypothesis and test hypothesis and solve problems related to cancer; and Ability to conduct research in an ethical and responsible manner.

**Relation to Existing Programs (5.a-b.):**

There are 71 NCI designated cancer centers, out of which 51 have achieved comprehensive status. Several of these cancer centers have cancer biology PhD programs, since having such programs is considered essential to maintain NCI designation. Institutions with similar programs in Mid-west include University of Chicago, Northwestern University, University of Kentucky, Washington University, Vanderbilt University and Case Western Reserve University. However, neither Purdue University nor University of Notre Dame in Indiana offers a PhD program in Cancer Biology. The Cell, Molecular and Cancer Biology (CMCB) PhD program at IU Bloomington is purely a basic science PhD program and the proposed TCB program complements CMCB by providing training opportunities in clinical translation of laboratory findings and enhances collaboration between two campuses.

**Coherence with Campus Mission (2b):**

Establishing this new doctoral degree will be consistent with the mission of the IU School of Medicine that includes the next generation of biomedical research scientists. It is also consistent with the IU School of Medicine Strategic Plan, which lists cancer as one of the five primary focus areas (along with Cardiovascular Disease, Neuroscience, Musculoskeletal Health, and Regenerative Medicine). The proposed degree will be managed by the IU School of Medicine in Indianapolis and administered by IUSCCC in cooperation with the School of Medicine's Graduate Division-based Indiana BioMedical Gateway (IBMG) Program for PhD Study. Student recruitment will utilize IBMG and students declare TCB as their program of choice in the first year. The PhD degree will be awarded by the University Graduate School, and any members of IUSCCC who are members of the Graduate Faculty will be eligible to serve as student mentors.

**Benefits of the Program for Constituents (2.a-c.):**

**Students (2.c.g.)**

The program will train students to become medical scientists. As per U.S. Bureau of labor Statistics, job market for medical scientists is expected to increase at 17% annually till 2030 with a median salary of \$91,510.

**IU (2.a.b.)**

In addition to helping IUSCCC to maintain comprehensive designation status by NCI and revenues and prestige generated as a consequence, this program will help to translate findings in IU laboratories into the clinic and subsequently help cancer patients across the globe.

**State (2.c.d.)**

Life Sciences is one of the key areas Indiana expects job growth. This program provides an opportunity for those that have earned a bachelor's degree to pursue a doctoral degree in an important area of biomedical healthcare. Cancer incidence in both Indiana and the United States are expected to increase due to our aging population.

**Opportunities for Degree Recipients (6.a. & 7.f) Inclusive of Any Credentials:**

Degree recipients will have an opportunity to further train as post-doctoral fellows or join as independent scientists. Degree recipients are biological scientists and as per U. S. Bureau of Labor Statistics, sectors that employ biological scientists include a) Federal Executive Branch, b) Scientific research and Development services, c) Colleges, Universities and Professional Schools, d) Management, Scientific, and technical consulting services and e) Pharmaceutical and Medicine manufacturing. Licensure and Certification: Not applicable.

**II. Implementation:**

**Steady State Enrollment/Degree Completion Projections (year five) (Section 8. enrollment spreadsheet):**

Headcount:	<u>18</u>
FTE:	<u>10</u>
Degree Recipients:	<u>6</u>

**Steady Resources (year five):**

***Faculty Resources (4.a.i.)***

Existing faculty and staff resources will be utilized. A human resource and finance/administrative personnel (25% efforts each) will be hired.

***Capital Equipment (4.a.iii.)***

Existing equipment will be used.

***Facilities (4.a.ii.)***

Current facilities at IUSM and IUSCCC will be used.

**II. FINANCE, AUDIT AND STRATEGIC PLANNING COMMITTEE**

**A. HOUSING AND DINING RATES PROPOSAL FY23**

*Action Item:* Approval is requested for the residence hall rates for FY23 per the appendix to the agenda.

**Housing and Dining Rates**

**Rate Proposals FY 23**

**Bloomington campus**

Room and Board Type	2021-2022 Rate	Proposed FY 2023 Rate	Amount Increase	Percent Increase
Most Prevalent Room and Board	\$11,598	\$11,712	\$114	0.98%

**2022-23 Residence Halls Most Common Rates**

Amenity Level	Residence Hall(s)	Room Type				
Economy	Wright	Double	\$6,821	\$6,821	\$0	0.00%
<b>Standard</b>	<b>Eigenmann, Forest, Foster, McNutt, Read, Collins and Teter</b>	<b>Double</b>	<b>\$7,798</b>	<b>\$7,798</b>	<b>\$0</b>	<b>0.00%</b>
Enhanced	Willkie	Single	\$10,021	\$10,422	\$401	4.00%
	Briscoe, Spruce, Wells, and Walnut Grove	Single	\$10,153	\$10,559	\$406	4.00%
	Willkie and Briscoe	Single in Apartment	\$10,603	\$11,027	\$424	4.00%
	Briscoe, Wells, and Walnut Grove	Double	\$9,644	\$10,030	\$386	4.00%
	Spruce*	Double	\$9,391	\$10,030	\$639	6.80%
	Union Street Center	1 Bedroom	\$13,091	\$13,615	\$524	4.00%
		2 Bedroom	\$11,960	\$12,438	\$478	4.00%
4 Bedroom		\$11,211	\$11,659	\$448	4.00%	

*\*\* Select enhanced rooms will have a higher increase than the average.*

### **2022-23 Meal Plan Rate Requests**

Meal Plan Type	2021-2022 Rate	Proposed FY 2023 Rate	Amount Increase	Percent Increase
Max	\$4,800	\$4,944	\$144	3.00%
Plus	\$4,300	\$4,429	\$129	3.00%
<b>Standard</b>	<b>\$3,800</b>	<b>\$3,914</b>	<b>\$114</b>	<b>3.00%</b>
Mini	\$3,200	\$3,296	\$96	3.00%

### **Bloomington campus continued**

### **2022-23 Apartment Most Common Rates**

Apartment Unit	Room Type	2021-2022 Rate	Proposed FY 2023 Rate	Amount Increase	Percent Increase
University	Efficiency	\$680	\$687	\$7	1.00%
	1 Bedroom	\$743	\$750	\$7	0.90%
Campus View	2 Bedroom	\$1,219	\$1,268	\$49	4.00%
Third and Union	Efficiency	\$961	\$999	\$38	4.00%
	1 Bedroom	\$1,030	\$1,071	\$41	4.00%
Tulip Tree	2 Bedroom	\$1,219	\$1,268	\$49	4.00%
	3 Bedroom	\$1,608	\$1,672	\$64	4.00%

**IUPUI**

### 2022-23 Residence Hall and Apartment Rates

Room Type	2021-2022 Rate	Proposed FY 2023 Rate	Amount Increase	Percent Increase
<b>Riverwalk Apartments</b>				
One Bedroom	\$11,306	\$11,419	\$113	1.0%
Two Bedroom, One Bath	\$9,426	\$9,426	\$0	0.0%
Two Bedroom, Two Bath	\$9,770	\$9,770	\$0	0.0%
Four Bedroom	\$8,536	\$8,578	\$43	0.5%
First Year Experience	\$8,075	\$8,236	\$161	2.0%
<b>North Hall</b>				
Single with Bath	\$8,264	\$8,264	\$0	0.0%
<b>Single</b>	<b>\$8,030</b>	<b>\$8,030</b>	<b>\$0</b>	<b>0.0%</b>
Double	\$8,030	\$8,030	\$0	0.0%
Super Single	\$14,053	\$14,053	\$0	0.0%
<b>University Tower</b>				
Double	\$8,036	\$8,197	\$161	2.0%
Triple	\$8,036	\$8,197	\$161	2.0%
Super Single	\$14,064	\$14,064	\$0	0.0%
<b>Ball Hall</b>				
Single or Shared with attached half or full bath	\$6,474	\$6,652	\$178	2.8%
Single or Shared (no attached bath)	\$6,277	\$6,450	\$173	2.8%
Super Single	\$10,985	\$10,985	\$0	0.0%
<b>Townhomes</b>				
One Bedroom - Double Occupancy	\$7,858	\$7,858	\$0	0.0%
Two Bedroom - Single Occupancy	\$7,808	\$7,808	\$0	0.0%
Two Bedroom - Double Occupancy	\$7,776	\$7,776	\$0	0.0%

### IUPUI campus continued

#### 2022-23 Meal Plan Contracted Rates

Meal Plan Type	2021-2022 Rate	Contracted FY 2023 Rate	Amount Increase	Percent Increase
Max-All Access-7 Day +\$100 Dining\$	\$4,341	\$4,385	\$43	1.00%
Plus-All Access-5 Day +\$300 Dining\$	\$4,341	\$4,385	\$43	1.00%
Standard-14 Meal +\$300 Dining\$	\$4,066	\$4,106	\$41	1.00%

### South Bend campus

#### 2022-23 Apartment Rates

Room Type	2021-2022 Rate	Proposed FY 2023 Rate	Amount Increase	Percent Increase
One Bedroom	\$9,349	\$9,349	\$0	0.00%

Two Bedroom with Ensuite Bathroom	\$7,611	\$7,611	\$0	0.00%
Two Bedroom	\$7,457	\$7,457	\$0	0.00%
<b>Four Bedroom</b>	<b>\$6,343</b>	<b>\$6,343</b>	<b>\$0</b>	<b>0.00%</b>

**Southeast campus**

**2022-23 Apartment Rates**

Room Type	2021-2022 Rate	Proposed FY 2023 Rate	Amount Increase	Percent Increase
One Bedroom/One Bath (single)	\$9,140	\$9,230	\$90	0.98%
One Bedroom/One Bath (double)	\$8,490	\$8,570	\$80	0.94%
Two Bedroom/Two Bath	\$7,200	\$7,270	\$70	0.97%
<b>Four Bedroom/Two Bath</b>	<b>\$7,760</b>	<b>\$7,840</b>	<b>\$80</b>	<b>1.03%</b>

*Action Item:* Approval is requested for the residence hall rates for FY23 per the appendix to the agenda.

**B. LINE OF CREDIT RENEWAL**

*Action Item:* Approval is requested to amend and extend the university’s operating line of credit.

RESOLUTION OF THE BOARD OF TRUSTEES  
OF THE TRUSTEES OF INDIANA UNIVERSITY  
AUTHORIZING AND DELEGATING THE TREASURER TO  
TAKE CERTAIN ACTIONS REGARDING  
CONTINUATION OF AND EXECUTION OF ONE OR MORE AGREEMENTS  
FOR A CREDIT FACILITY FOR LIQUIDITY SUPPORT  
FOR INDIANA UNIVERSITY OPERATING EXPENSES

WHEREAS, The Trustees of Indiana University (the “Corporation”) has full power and authority under and by virtue of the laws of the State of Indiana to operate the institution of higher education known as Indiana University (the “University”) including, more particularly, under the provisions of Indiana Code 21-32-2-3, which authorizes the Corporation to enter into and execute one or more agreements for a credit facility for liquidity support for University operating expenses; and

WHEREAS, pursuant to the terms of a resolution adopted by the Corporation on April 10, 2020, the Corporation has previously entered into a credit facility dated May 22, 2020, with a syndicate group of lenders for the purpose of obtaining an unsecured revolving line of credit for liquidity support for University operating expenses (the “Credit Facility”); and

WHEREAS, pursuant to the terms of a resolution adopted by the Corporation on February 5, 2021, the Corporation has amended certain terms of the Credit Facility including but not limited to amending the not to exceed amount to \$400,000,000 with an extended maturity date not to exceed 364-days after the effective date of the Credit Facility, as amended; and

WHEREAS, the Corporation desires to amend certain terms of the Credit Facility including but not limited to amending the interest rate index and extending the maturity date not to exceed 364-days after the effective date of the Credit Facility, as amended (and subject to further possible extensions); and

WHEREAS, the Corporation desires to enter into and execute one or more agreements to secure such Credit Facility to support University operating expenses;

NOW, THEREFORE, BE IT RESOLVED, by the Board of Trustees of the Corporation (the "Board") as follows:

1. The Board hereby authorizes and directs the Chair and the Vice-Chair of Finance, Audit and Strategic Planning Committee, and the Treasurer, the Assistant Treasurer, or the Assistant Secretary of the Corporation, acting singly or jointly, to perform any and all further acts, to execute and deliver any and all further agreements, documents, certificates or instruments (collectively, the "Financing Documents"), or to do any other acts necessary or convenient in order to effectuate the purposes contemplated by this Resolution and the other matters referred to herein.

2. The Board hereby authorizes the execution of the Financing Documents in counterparts by the executing officers by Electronic Means (as described below), all of which counterparts taken together shall constitute one and the same respective instrument. Moreover, the Corporation acknowledges and agrees that the Financing Documents may be signed and/or transmitted by e-mail or as .pdf documents or using electronic signature technology (e.g., via DocuSign or similar electronic record) and shall be valid and as effective to bind the party so signing as a paper copy bearing such party's handwritten signature.

3. The Corporation shall not request support from the State of Indiana for the costs, including all principal, interest, and fees related to the Credit Facility.

4. Draws from the Credit Facility shall only be executed upon approval by the Board or upon the written approval of the Chair and Vice Chair of the Corporation after prior verbal discussion and agreement with either the Treasurer or the Assistant Treasurer of the Corporation. Such discussion and agreement shall be evidenced by e-mail correspondence or any other similar means of communication.

Dated: February 8, 2022

### **C. RETIREMENT PLAN AMENDMENT**

*Action Item:* Approval is requested to amend the university's retirement plan.

#### RESOLUTION APPROVING AMENDMENT OF RETIREMENT PLANS

WHEREAS, Indiana University ("University") sponsors and maintains the Indiana University Retirement Plan ("Retirement Plan"), a defined contribution plan under Internal Revenue Code ("Code") Section 403(b), to which the University makes employer contributions on behalf of eligible employees;

WHEREAS, the University sponsors and maintains the Indiana University Supplemental Early Retirement Plan ("SERP"), a defined contribution money purchase pension plan under Code

Section 401(a), to which the University makes supplemental employer contributions on behalf of eligible employees;

WHEREAS, pursuant to resolution dated December 7, 2018, the Board of Trustees delegated the right to amend the Retirement Plan to the Vice President for Human Resources in accordance with Section 15.01 of the Retirement Plan, provided, however that, unless an amendment is legally required under federal or state law, any amendment that materially increases the cost of the Retirement Plan or significantly changes the structure of the Retirement Plan shall be subject to the approval of the Board of Trustees;

WHEREAS, pursuant to resolution dated December 7, 2018, the Board of Trustees delegated the right to amend the SERP to the Vice President for Human Resources under Sections 12.01 and 12.02 of the SERP, provided, however that, unless an amendment is legally required under federal or state law, any amendment that materially increases the cost of the SERP or significantly changes the structure of the SERP shall be subject to the approval of the Board of Trustees;

WHEREAS, the University desires to amend the Retirement Plan, effective January 1, 2020, to make certain clarifying changes to the definition of Year of Vesting Service consistent with the definition of Year of Vesting Service in the Indiana University Retirement and Savings Plan;

WHEREAS, the University desires to amend the SERP, generally effective January 1, 2022, to change the definition of Beneficiary for consistency with the definition of Beneficiary in the University's other retirement plans.

RESOLVED THAT, the Board of Trustees approves the First Amendment to the Indiana University Retirement Plan, in substantially the form attached hereto, effective January 1, 2020.

RESOLVED FURTHER THAT, the Board of Trustees approves the Third Amendment to the Indiana University Supplemental Early Retirement Plan, in substantially the form attached hereto, effective January 1, 2022.

RESOLVED FURTHER THAT, the Board of Trustees does hereby authorize and direct the Interim Vice President for Human Resources to execute the First Amendment to the Indiana University Retirement Plan and the Third Amendment to the Indiana University Supplemental Employees Retirement Plan, in substantially the form attached hereto, effective as of the dates set forth therein, on behalf of and in the name of the Board of Trustees, and to take any additional actions that may be necessary or appropriate to implement the foregoing resolutions and administer the provisions of these plans.

### **III. FACILITIES AND AUXILIARIES COMMITTEE**

#### **A. ARCHITECTURAL DESIGN APPROVAL**

IU SCHOOL OF MEDICINE MEDICAL EDUCATION BUILDING – INDIANAPOLIS ACADEMIC HEALTH CENTER (ARCHITECTURAL DESIGN ONLY)

*Action Item:* Approval of the Board is requested for the design of a new, approximately 326,200-gross square foot Indiana University School of Medicine Medical Education Building to be co-located with the Indianapolis Academic Health Center in development by IU Health.

The School of Medicine facility will create a new primary site for the largest medical school in the nation and the flagship for physician training in the state, promoting wellness and improving the health of Indiana residents and the nation.

Located within the new IU Health Medical Campus at the southwest corner of 16th Street and Capitol Avenue in Indianapolis, the Medical Education Building is sited to the west of Senate Street and south of the IU Neurosciences Research Building. The eleven-story building will address the growing instructional and research needs of programs in the IU School of Medicine. The building plan also aligns IU Health's integrated platform of care for its new hospital (based on interdisciplinary team-based care for patients) with the School of Medicine's multidisciplinary approach to small, team-based instruction.

The building design features a three-story base structure with a basement and an eight-story tower located atop the southern quarter of the base structure. The base structure, which will focus primarily on medical education, is approximately 58,000 square feet at its maximum on each floor, with each floor of the tower sized at approximately 14,300 square feet at maximum.

The basement level will consist of support spaces and shell space for a future research vivarium. Floors 1-3 will contain academic learning spaces featuring 12 small learning communities, classrooms of varying size, and a medical library, all surrounding a central daylit gathering space. Space planning and utilization for the medical education portion of the building has incorporated the concept of small learning communities to break down the scale of a large school and promote team-based collaboration and education.

The eight-story office and research tower rises above the south end of the academic base structure with three floors of faculty offices (floors 5-7) and three floors of shell space (floors 8-10) planned for flexible, modular biomedical research, research support, and offices. Two full mechanical floors, one at the 4th floor between the base and the tower, and the other at the penthouse level (floor 11), provide mechanical services for the building.

The new IU School of Medicine Medical Education Building will present a signature, singular image that speaks to improving the health of Indiana residents through the education of highly-trained medical professionals. The building has a strong, simple, and carefully proportioned form. The architecture expresses the unique character of Indiana University with its use of Indiana limestone and precast concrete accents. Along the first floor, warm brick accents give scale to the building and acknowledge the use of brick on adjacent existing buildings. The tower is predominately clad with a high-performance glass and metal curtainwall, permitting unobstructed views and planning flexibility. The new building will seamlessly integrate with IU Health's mission and will be physically and symbolically connected to the broader medical and research precinct. The building takes full advantage of its context, with significant visibility from Interstate 65. The orientation of public spaces toward the park/quad along Senate also provides connections to exterior spaces and natural lighting.

Visual representations of the project's design have been included in the meeting presentation to the Board for approval.

## **B. NAMING ITEM**

IUB – RENAMING OF JORDAN AVENUE EXTENSION



*Action Item:* Approval of the Board is requested to rename the university-owned portion of Jordan Avenue in Bloomington from 17th Street to North Fee Lane, commonly known as the Jordan Avenue Extension, as David Baker Avenue.

The Indiana University Board of Trustees voted in October 2020 to remove the name of IU's 7th president, David Starr Jordan, from Jordan Hall, Jordan Avenue Parking Garage, Jordan River, and Jordan Avenue for holding views that conflicted fundamentally with the university's values in diversity and equity.

Following the recommendation of a task force made up of community and IU leaders, the City of Bloomington renamed the southern portions of Jordan Avenue that are owned by the city as Eagleson Avenue, to honor a distinguished African-American family who had a great impact on the city. To avoid confusion in wayfinding, IU Bloomington proposed to name the IU-owned parts of Jordan Avenue as far north as 17th Street also as Eagleson Avenue. The naming of Eagleson Avenue from just north of the railroad tracks near Law Lane to 17th Street as Eagleson Avenue was approved by the IU Board of Trustees in December 2021.

The northern extension of Jordan Avenue, however, is offset from the southern portion at 17th Street, making it a distinct segment of the street. Moreover, the northern extension is entirely owned by IU, and therefore provides an opportunity to honor an individual with strong ties to the university. Naming the street after David Baker, distinguished professor of music and Jazz Studies Department chair emeritus, offers an opportunity not only to honor an important and distinguished member of the IU community, but also to add diversity to the names of facilities and organizations on the IU Bloomington campus.

#### **David Nathaniel Baker Jr., 1931-2016**

David Nathaniel Baker Jr. was born Dec. 21, 1931, in Indianapolis, Ind. He graduated from Crispus Attucks High School in Indianapolis before attending Indiana University, earning a Bachelor of Music Education degree in 1953 and a Master of Music Education degree in 1954. He studied with a wide range of master teachers, performers and composers, including Thomas Beversdorf, Bobby Brookmeyer, Bernhard Heiden, J.J. Johnson, George Russell, William Russo, Gunther Schuller and Janos Starker. Originally a gifted trombonist, he switched to the cello after sustaining jaw injuries in a car accident.

He began his teaching career at Missouri's Lincoln University in 1955.

Baker was a regular on the thriving Indianapolis jazz scene of the era – especially on its historic Indiana Avenue – with the likes of fellow jazz giants Jimmy Coe, Slide Hampton, Freddie Hubbard, J.J. Johnson, Wes Montgomery, Larry Ridley and David Young. They are all included in the "Jazz Masters of Indiana Avenue" mural on Capitol Avenue in Indianapolis.

He was a member of the Quincy Jones Big Band during its 1960 European tour, beginning a lifelong friendship with the music icon.

Top in his field in several disciplines, Baker taught and performed throughout the United States, Canada, Europe, Scandinavia, Australia, New Zealand and Japan. He co-founded the Smithsonian Jazz Masterworks Orchestra and served as its conductor and musical and artistic director from 1990 to 2012, becoming maestro emeritus on Dec. 1, 2012.

A 1973 Pulitzer Prize nominee, Baker was nominated for a Grammy Award in 1979 and honored three times by DownBeat magazine: as a trombonist, for lifetime achievement and as the third inductee into its Jazz Education Hall of Fame. He received numerous awards,

including the National Association of Jazz Educators Hall of Fame Award (1981), IU President's Award for Distinguished Teaching (1986), Arts Midwest Jazz Masters Award (1990), Governor's Arts Award of the State of Indiana (1991), American Jazz Masters Award from the National Endowment for the Arts (2000), Indiana Historical Society's Living Legend Award (2001), James Smithson Medal from the Smithsonian Institution (2002), Emmy Award for his musical score for the PBS documentary "For Gold and Glory" (2003), Living Jazz Legend Award from the John F. Kennedy Center for the Performing Arts (2007), Sagamore of the Wabash (2011), IU President's Medal for Excellence (2012), Satchmo Award from the Louis Armstrong Educational Foundation (2014), City of Bloomington Black History Month Living Legend Award (2015) and five honorary doctorates, including from Oberlin College (2004) and New England Conservatory (2006).

As a composer, Baker was commissioned by more than 100 individuals and ensembles, including Josef Gingold, Harvey Phillips, Ruggiero Ricci, Janos Starker, Beaux Arts Trio, New York Philharmonic, St. Paul Chamber Orchestra, Fisk Jubilee Singers, Louisville Orchestra, Ohio Chamber Orchestra, Audubon String Quartet and International Horn Society. His compositions, tallying more than 2,000 in number, range from jazz pieces and symphonic works to chamber music and film scores.

A dedicated music educator as well as composer and performer, Baker was involved in numerous music organizations. This included membership on the National Council on the Arts; board positions for the American Symphony Orchestra League, Chamber Music America, Arts Midwest and the Afro-American Bicentennial Hall of Fame/Museum; and past chairmanships of the Jazz Advisory Panel to the Kennedy Center and the Jazz/Folk/Ethnic Panel of the National Endowment for the Arts. He was past president and past vice president of the International Association for Jazz Education, past president of the National Jazz Service Organization and senior consultant for music programs for the Smithsonian Institution. He served six times on the Pulitzer Prize Music Jury.

Many of his students became giants of jazz themselves, including Jamey Aebersold, Jim Beard, Chris Botti, Michael and Randy Brecker, John Clayton, Peter Erskine, Jeff Hamilton, Freddie Hubbard, Robert Hurst and Shawn Pelton.

Baker's prolific body of work includes more than 65 recordings, 70 books and 400 articles. Baker died in Bloomington, Ind., on March 26, 2016, at the age of 84.

### **C. CONSENT ITEMS**

#### IUB – GRANT OF EASEMENT FOR RELOCATION OF WATER LINE

*Action Item:* Approval of the Board is requested to grant an easement to the City of Bloomington, for the relocation of a water line as part of the Northwest Quad project on the Bloomington campus.

The legal description of the easement is filed in the office of the Secretary of The Trustees of Indiana University.

It is requested that the Trustees adopt the following resolution to authorize this grant of easement.

#### *RESOLUTION OF THE TRUSTEES OF INDIANA UNIVERSITY*

*WHEREAS, the fee simple title to the real estate described herein, located in Bloomington, Monroe County, Indiana, is now vested in The Trustees of Indiana University (the "Trustees"); and*

*WHEREAS, the Trustees wish to grant an easement (the "Easement") to the City of Bloomington Utilities, for the water line relocation.*

*NOW, THEREFORE, BE IT RESOLVED, that it will serve the best interests of Indiana University to grant the Easement to the City of Bloomington Utilities, and that the administration of Indiana University is hereby authorized to take all actions and execute all documents necessary to effectuate this grant.*

#### **IUB – GRANT OF EASEMENT FOR GUARDRAIL REPLACEMENT PROJECT**

*Action Item:* Approval of the Board is requested to grant an easement to the City of Bloomington, for highway and utility purposes in order to facilitate a city-wide guardrail replacement project that includes portions of real property located on North Headley Road on the Bloomington campus.

The legal description of the easement is filed in the office of the Secretary of The Trustees of Indiana University.

It is requested that the Trustees adopt the following resolution to authorize this grant of easement.

#### *RESOLUTION OF THE TRUSTEES OF INDIANA UNIVERSITY*

*WHEREAS, the fee simple title to the real estate described herein, located in Bloomington, Monroe County, Indiana, is now vested in The Trustees of Indiana University (the "Trustees"); and*

*WHEREAS, the Trustees wish to grant an easement (the "Easement") to the City of Bloomington, for purposes related to the City-Wide Guardrail Replacement project.*

*NOW, THEREFORE, BE IT RESOLVED, that it will serve the best interests of Indiana University to grant the Easement to the City of Bloomington, and that the administration of Indiana University is hereby authorized to take all actions and execute all documents necessary to effectuate this grant.*

#### **IUB – GRANT OF EASEMENT FOR RELOCATION OF ELECTRICAL EQUIPMENT**

*Action Item:* Approval of the Board is requested to grant an easement to Duke Energy for the relocation of electrical equipment to accommodate the demolition of the Poplars Building on the Bloomington campus.

The legal description of the easement is filed in the office of the Secretary of The Trustees of Indiana University.

It is requested that the Trustees adopt the following resolution to authorize this grant of easement.

#### *RESOLUTION OF THE TRUSTEES OF INDIANA UNIVERSITY*

*WHEREAS, the fee simple title to the real estate described herein, located in Bloomington, Monroe County, Indiana, is now vested in The Trustees of Indiana University (the "Trustees"); and*

*WHEREAS, the Trustees wish to grant an easement (the "Easement") to Duke Energy for the relocation of electrical equipment to accommodate the demolition of the Poplars Building;*

*NOW, THEREFORE, BE IT RESOLVED, that it will serve the best interests of Indiana University to grant the Easement to Duke Energy, and that the administration of Indiana University is hereby authorized to take all actions and execute all documents necessary to effectuate this grant.*

**IUPUI – GROUND LEASE AGREEMENT BETWEEN THE TRUSTEES OF INDIANA UNIVERSITY AND 16 TECH COMMUNITY CORPORATION**

*Action Item:* Approval of the Board is requested for a ground lease agreement between The Trustees of Indiana University and 16 Tech Community Corporation for the purpose of developing a research district in congruence with the 16 Tech Master Plan. The lease term requested is for forty (40) years.

The subject real estate to be ground leased is commonly known as 1000 Waterway Boulevard and 1200 Waterway Boulevard, Indianapolis, Indiana (the "Real Estate"). A full legal description of the Real Estate is on file with the Secretary of the Board.

It is requested that the Trustees adopt the following resolution to authorize this ground lease.

*RESOLUTION OF THE TRUSTEES OF INDIANA UNIVERSITY*

*WHEREAS, the fee simple title to the real estate described herein, located in Indianapolis, Marion County, Indiana, is now vested in The Trustees of Indiana University (the "Trustees"); and*

*WHEREAS, the Trustees wish to lease the real estate to 16 Tech Community Corporation for a period of forty (40) years;*

*NOW, THEREFORE, BE IT RESOLVED, that it will serve the best interests of Indiana University to enter a ground lease for the Real Estate commonly known as 1000 Waterway Boulevard and 1200 Waterway Boulevard for forty (40) years, and that the administration of Indiana University is hereby authorized to take all actions and execute all documents necessary to effectuate this grant.*

REMAINDER OF PAGE INTENTIONALLY LEFT BLANK

**CERTIFIED COPY OF MINUTES  
OF THE TRUSTEES OF INDIANA UNIVERSITY  
INDIANA UNIVERSITY**

I, Andrea Havill, do hereby certify that I am the duly elected, qualified and acting Secretary of The Trustees of Indiana University, and as such have the duty of recording the proceedings of The Trustees of Indiana University and have the custody of the minute book in which such proceedings are recorded.

I further certify that these are the original minutes of a regular meeting of said Trustees, duly called and held on the date indicated, at which a legally constituted quorum was present.

In Witness Whereof, I have hereunto set my hand as Secretary of The Trustees of Indiana University, this 8 day of April of 2022.

  
\_\_\_\_\_  
Andrea Havill, Secretary

